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MINISTRY OF FINANCE AND DEVELOPMENT PLANNING P.O Box 10-9016 Intersection of Broad and Mechlin Streets Monrovia, Liberia

(CONSULTING SERVICES)

NAME OF PROJECT: Liberia-Technical & Capacity Building Assistance Project

Assignment Title: Individual Consultancy to develop a Carbon Policy that will facilitate the integration of green growth, environmental resilience and adaption into the PAPD

Financing Agreement reference: 5900155014451 Project ID No.: P-LR-K00-018 Reference No. MFDP/PMU/L-TCBA01/05/19

Issue Date: June 24, 2019 End Date: July 8, 2019

1. Background

The Government of Liberia through the Ministry of Finance and Development Planning received US\$1,400,000 for the Technical and Capacity Building Assistance Project funded by the African Development Bank. The project primary objective is to support the Government of Liberia strengthen its capacity to deliver the much needed services to its people. The project is compo sed of three components and one of them is to support the elaboration of sector strategies/programs/policies for the energy, transport, agriculture and environmental protection sectors in support of the National Development Strategy Prosperity & Development (PAPD). The project intends to apply part of the proceeds of the funding for eligible payment under the contract to hire an individual consultant to develop a carbon policy that will integrate green growth environmental resilience and adaption into the PAPD.

The services included under this project are addressed below:

2. Job Summary/Description

The Individual consultant will undertake the development of a comprehensive carbon policy for Liberia that facilitates the integration of green growth, environmental resilience and adaptation into the implementation of the national development plan. The Policy should outline how the Government of Liberia can leverage the protection of natural resources for the benefit of the country. Liberia is home to vast reserves of carbon. In 2013, forest covered two-thirds of Liberia's land surface, of which less than half (44 percent) was mapped as degraded forest, followed by agriculture (13 percent of the land surface) and savanna (11 percent). Smaller land cover classes include thicket (3 percent), gallery forest (2 percent) and plantations (1.5 percent). The remaining land cover classes each occupy less than 1 percent of Liberia's land surface ¹. Blue carbon st ocks also features in Liberia through mangrove coverage in particular 2. By establishing a carbon policy, there can be mandate to regulate the domestic carbon stock and access international carbon-offsetting markets.

3. The Scope of the Services to be performed

The scope of the assignment includes (but is not limited to) the following:

- Produce options for the kind of carbon policy to pursue: regulatory, market driven, carbon tax, etc.
- ket instruments such as CDM credits. Comprehensively review the current Government commitments to other mar Soil/agricultural credits, REDD+ credits, and wet or blue carbon credits. Highlight where they are operating and whether these activities planned to be used to achieve Liberia's NDC to avoid double-counting.
- Prepare options for recognizing emission reductions and removals in Liberia in national accounting, in line with UNFCCC inventory requirements as well as Liberia's NDC
- Clarify and consolidate definitions regarding carbon types (e.g. blue carbon, forest etc) and forest cover (does the definition of forest include mangroves?). Ensure compliance with UNFCCC guidelines and any outcomes from COP24 on the NDC $\,$ document. Ensure definitions of sequestration cover all areas of REDD+ intervention. Some existing definitions may n rewording to ensure coordination with international requirements.
- Prepare institutional review of property rights to carbon sequestered in lands occupied by concessional agreements, and other private land owners across the country.
- Highlight key gaps in the data required to fully cost a carbon policy.
- Review mechanisms to protect the rights of forest communities in lands that present carbon sequestration opportunities.
- Review sustainable forest management programmes for communities affected by carbon sequestration activity. Review the skills gap for managing carbon sequestration policies.
- Explore different benefit sharing arrangements for credits and payments generated through sequestration activity. In the recommendation, consider authorization (as pe r Paris Agreement Article 6.3), ownership of the carbon (sub government, national government, community, landowners, etc), and coverage of the benefit sharing (should Liberia retain credits from activities for their own use or contribution or NDC, or gain benefits of sales through cash), amongst other
- https://eros.usgs.gov/westafrica/land-cover/land-use-land-cover-and-trends-liberia
- https://journals.plos.org/plosone/article?id=10.1371/journal.pone.0187749
- Establish an authorization process and benefit sharing arrangement for the international transfer of emission reductions and removals to ensure no double counting with the NDC or other mitigation purposes
- Prepare recommendations for who should be liable for failure to maintain the sink for the prescribed time period and what actions should be taken for non-compliance
- Establish how the jurisdictional approach to preventing carbon leakages would work in Liberia across all relevant sectors. In the context of REDD+, ensure the approach is consistent with UNFCCC guidance under the Warsaw Framework for REDD+
- Conduct stakeholder mapping for all actors that could implement the various forms of carbon management and prepare recommendations for stakeholder consultations in the formulation of the policy, if no other relevant review exists.
- Review eligibility and reporting requirements under emerging carbon markets (e.g., Article 6 of the Paris Agreement, Carbon Offsetting and Reduction Scheme for International Aviation, etc.) to ensure that the national policy meets these requirements should Liberia choose to engage in international transfers

Minimum Qualification, Skills and Experience:

- Experience working in international carbon markets as well as domestic carbon markets in developing countries;
- Familiarity with REDD+, blue carbon and other carbon sequestration activities; Minimum 6 years of experience in developing carbon policy paper:
- Must have Masters in Environmental Science, Natural Science, Natural Resource Management or related fields In-depth knowledge of the outcomes of COP24 and its implications for Liberia's carbon policy

Duty Station: Monrovia TBA Start Date: End Date: TBA EQNHIATION OF ASSISPINGENT, and copied to Fifth the MAD SOLL

The Project Management Unit (PMU) of the Ministry of Finance & Development Planning (MFDP) now invites eligible individual consultants to indicate interest in providing these services by giving a detailed technical proposal clearly demonstrating a thorough understanding of the ToR and including, but not limited to the description of the methodology; demonstrated previous experience in similar assignments and qualifications outlined in this ToR, preferably in the form of a writing sample; proposed timeframe detailing activities and a work plan; and a financial proposal with a detailed breakdown of costs (including all applicable taxes) quoted in United States dollars (USD).

Eligibility criteria, establishment of the shortlist and the selection procedure shall be in accordance with the African Development Bank's "Procurement Policy Framework for Bank Group Funded Operations" October 2015 which is available on the Bank's website at http://www.afdb.org.

Further information can be obtained at the address below during office hours, i.e. from 0900 to 1700 hours (GMT) on working

Expressions of interest must be delivered in a written form to the address below by email by 21st July, 2019 @ 1700 hours (GMT) and mention "MFDP/PMU/L-TCBA/01/05/19: Development of a Carbon Policy for the Government of Liberia".

The Project Manager Project Management Unit (PMU) Ministry of Finance and Development Planning (MFDP) P.O Box 109013 - Intersection of Broad and Mechlin Streets 1000 Monrovia, 10 Liberia Phone: +231770 161 561







Republic of Liberia

MINISTRY OF FINANCE AND DEVELOPMENT PLANNING P.O Box 10-9016 Intersection of Broad and Mechlin Streets

Monrovia, Liberia

(CONSULTING SERVICES)

NAME OF PROJECT: Liberia-Technical & Capacity Building Assistance Project

Assignment Title: Individual Consultancy for Agriculture Sector Strategy and Program Development

Financing Agreement reference: 5900155014451 ProjectIDNo.:P-LR-K00-018

Reference No. MFDP/PMU/L-TCBA/02/05/19

Issue Date: June 24, 2019 End Date: July 8, 2019

Background

The Government of Liberia through the Ministry of Finance and Development Planning received US\$1,400,000 for the Technical and Capacity Building Assistance Project funded by the African Development Bank. The project primary objective is to support the Government of Liberia strengthen its capacity to deliver the much needed services to its people. The project is composed of three components and one of them is to support the elaboration of sector strategies/programs/policies for the energy, transport, agriculture and environmental protection sectors in support of the National Development Strategy-The Pro-Poor Agenda for Prosperity & Development (PAPD). The project intends to apply part of the proceeds of the funding for eligible payment under the contract to hire an individual consultant to develop an agriculture sector strategy and program for the Government of Liberia in support of the PAPD.

The services included under this project are addressed below:

2. Job Summary/Description

The Individual consultant will develop a comprehensive agriculture sector strategy and program under the development objectives of the PAPD. The strategy consultant will focus the preparation of the strategy in the following areas: (i) Agriculture: (Food crops: rice, cassava and vegetables; and Cash crops: rubber, oil palm and cocoa value addition) (2) Forestry: (improving regulations, better forest contract management, value addition), and; (3) Fisheries: (improving production and processing by artisanal communities).

3. The Scope of the Services to be performed

The Consultant shall perform the following duties:

- 1. Develop and present to the Ministry of Agriculture and the Ministry of Finance & Development Planning the consultancy implementation methodology and work plan;
- 2. Conduct literature review and field surveys geared to developing agriculture sector strategy and programs for PAPD implementation;
- 3. Produce and submit an agriculture sector strategy and costed programs for implementation under the PAPD over the next 4 years (2020 - 2023);
- Submit a detailed progress report outlining key deliverables and outputs of the consultancy contract;
- The services to be performed by the individual consultant will spam over the following areas:
- -Agriculture: (Food crops: rice, cassava and vegetables; and Cash crops: rubber, oil palm and cocoa value addition);
- -Forestry: (improving regulations, better forest contract management, value addition), and;
- -Fisheries: (improving production and processing by artisanal communities), and will specifically: assess the economic viability of the sector (agriculture) specific assumptions of the PAPD;
- explore options for private sector involvement in delivering key agriculture sector development outputs of the
- PAPD including agribusiness development;
- conduct sector and policy analysis;
- prepare the agriculture program design and framework of the PAPD including cost estimates and financing plan;
- review and update safeguard measures for existing or proposed models for agribusiness development in Liberia:
- vi. elaborate envisaged project interventions for women and other disadvantaged groups;
- review any existing models of public-private partnership policies in Liberia and how they could be revised, improved and coordinated to deliver services to smallholder and medium scale farmers as per the proposed models/assumptions of the PAPD or the programs proposed;
- develop a capacity building plan for local government institutions and other actors to support the implementation of the proposed models of agricultural development;
- make recommendations regarding best-bet and farmer-typology sensitive business models to use in $scaling-up\ market\ orientation\ among\ medium\ and\ small holder\ farmers\ in\ Liberia.$

Minimum Qualification, Skills and Experience:

- The individual consultant shall have Advanced University degree (Master level minimum) in Rural Development, Agroeconomy, Natural Resource Management, Development Studies, Economics, Agriculture Economics, or other related fields.
- The Consultant is required to have at least 7 years' practical field experience in developing agriculture policy and agriculture sector strategy;
- The Consultant should have proven experience in planning, implementing, and monitoring and evaluating
- agriculture programs in developing countries; Must demonstrate experience in value chain, market assessment, product development and agro business development;
- Experience of working in Africa is desirable.

Duty Station: Start Date: End Date: **TBA Duration of Assignment:** sixty (60) days

The Project Management Unit (PMU) of the Ministry of Finance & Development Planning (MFDP) now invites eligible individual consultants to indicate interest in providing these services by giving a detailed technical proposal clearly demonstrating a thorough understanding of the ToR and including, but not limited to the description of the methodology. demonstrated previous experience in similar assignments and qualifications outlined in this ToR, preferably in the form of a writing sample; proposed timeframe detailing activities and a work plan; and a financial proposal with a detailed breakdown of costs (including all applicable taxes) for the study quoted in United States dollars (USD).

Eligibility criteria, establishment of the short-list and the selection procedure shall be in accordance with the African Development Bank's "Procurement Policy Framework for Bank Group Funded Operations" October 2015 which is available on the Bank's website at http://www.afdb.org.

Further information can be obtained at the address below during office hours, i.e. from 0900 to 1700 hours (GMT) on working days.

Expressions of interest must be delivered in a written form to the address below by email by 8th July, 2019 @ 1700 hours (GMT) and mention "MFDP/PMU/L-TCBA/02/05/19: Development of an Agriculture Sector Strategy and

The Project Manager Project Management Unit (PMU) Ministry of Finance and Development Planning (MFDP)
P.O Box 109013 – Intersection of Broad and Mechlin Streets 1000 Monrovia, 10 Liberia Phone: +231770 161 561

E-Mail: Itaylor@mfdp.gov.Ir, and copied to jmentroe@mfdp.gov.Ir

EDITORIAL

Budget delay undermines accountability, transparency

DESPITE A 45-DAY delay requested by President George Manneh Weah in submitting the 2019-2020 draft National Budget to the 54th Legislature, the national financial instrument still languishes at the Executive, for unexplained reasons.

IN HIS COMMUNICATION dated April 23, 2019, President Weah asked for a 45-day extension of the deadline for the submission of the 2019-2020 budget from April 30th to June 15, 2019, citing the Public Financial Management (PFM) Reform Law, which mandates the Executive, through the Ministry of Finance and Development Planning, to present the National Budget to the House of Representatives on 30th April each year for the purpose of through scrutiny by both the House and the Senate before approval.

WITH THE 45-DAY delay, the budget was expected to have been submitted by the Executive on Monday, 17 June but it failed to do so accordingly, for the second time, leaving both lawmakers and spending institutions in suspense as to when it would land at the First Branch of Government for proper analysis.

WE ARE AFRAID that persistent delay by the Executive could lead to a 4G passage of the budget by the Legislature, which should rather scrutinize the document, particularly performance reports of ministries and agencies from the previous fiscal period. In law, the budgetary cycle runs from July 1, 2019 - June 30, 2020.

CONCERN IS MOUNTING in the public about the delay, which is also negatively affecting public expenditure, slowing down various ongoing development projects, including payment of domestic debts.

THE EXECUTIVE MANSION thru the Ministry of Finance and Development Planning should exert every effort necessary to have the budget submitted immediately to allow comprehensive analysis before its passage into law.

IN THE SAME vein, we call the government's attention to the recent IMF analysis on Liberia that stresses the to formulate realistic budgets and to implement a sound borrowing plan that ensures debt sustainability, while cautioning against non-concessional borrowing, including progress in public financial management reforms to improve the quality of spending in a resource-constrained environment such as ours.

THE EXECUTIVE BOARD of Directors stresses that significant fiscal adjustment is needed going forward, recommending that efforts should focus on mobilizing domestic revenue and rationalizing spending, especially the wage bill, while securing needed space for social and capital spending.

CONTINUOUS OVERCROWDING OF the wage bill has stifled focus on other areas of the economy, regrettably denying key sectors such as Health and Education of vital support. The education system lacks qualities in terms of competent instructional staff and realistic policies.

PRESIDENT WEAH THRU the Ministry of Finance should delay no further in submitting the FY2019-2020 draft national budget to the Legislature to ensure thorough scrutiny not just for sake of check and balance, but transparency and accountability.



COMMENTARY

By Shinzo Abe

The G20 in Osaka

Japan is advocating a system of "Data Free Flow with Trust," an approach that attempts to allow the free flow of data under rules upon which all people can rely. And launching DFFT is just one of four major agenda items that Japan's prime minister has in store for the group's upcoming summit.

OKYO - On June 28, I will host the 2019 G20 summit in Osaka. Our agenda will focus on three key issues, each of which is particularly important for Asia.

The first agenda item concerns what I believe is the most important challenge of our times: working to maintain and ultimately strengthen the international order for free and fair trade. For Asia's leaders, this means forging the RCEP, or the Regional Comprehensive Economic Partnership, an advanced free-trade agreement between the ten members of the Association of Southeast Asian Nations (ASEAN) and the six Indo-Pacific states (Australia, China, India, Japan, South Korea, and New Zealand).

Those discussions have gone on for some time. We must now make a dash toward the goal line.

The second item on the agenda concerns the digital economy. Digitalization of the economy has enabled unique and unprecedented business models, but it has also brought new challenges, such as double non-taxation for multinational companies. We can resolve such issues only through international cooperation.

The data traveling instantaneously around the world are indifferent to national boundaries. I believe that the economic and social impact of such data will rival, even surpass, the roles that petroleum and the internal combustion engine played in the twentieth century.

By its nature, data easily overcomes physical obstacles. Networked, its effects and advantages multiply and then multiply further. Conversely, should the equivalent of even a single closed-off room appear anywhere, the resulting losses extend to the entire network.

Japan is advocating a system of "Data Free Flow with Trust," or "DFFT," an approach that attempts to allow the free flow of data under rules upon which all can rely. So let us prepare rules that allow the digital economy's benefits to spread to everyone in Asia and around the world. The process for doing that is what we call the "Osaka Track," which we hope to launch at the upcoming summit.

It goes without saying that points one and two - trade and data - are inseparable from reform of the World Trade Organization. A quarter-century has passed since the WTO was established. During that time, the world economy has changed at amazing speed. But the WTO has failed to keep up, and the adverse effects of this are becoming increasingly apparent.

What should we do to make the WTO relevant again as a guardian of free and fair international trade?

The great supply chains driving the global economy for many years now are anchored in the ASEAN region. The region's economies have benefited from an environment in which people and goods flow in and out freely. It is precisely this freedom that accounts for ASEAN's dynamism and growing prosperity.

The third issue for the Osaka summit is the importance of innovation in tackling global environmental challenges. The goals outlined in the Intergovernmental Panel on Climate Change's "1.5° C report" are not achievable through regulation alone. Disruptive innovation that flips something negative into something positive will be the key to realizing the world's climate goals.

Consider carbon dioxide, which in recent years has been treated entirely as a villain. But how wonderful would it be if CO2 were to become a "resource" available at the very lowest price and available in the greatest abundance! Innovative technologies like artificial photosynthesis are certain to make such dreams a reality one day. In Osaka, I want the G20 to confirm the importance of such innovation. And in October, Japan will hold a Green Innovation Summit, bringing together under one roof leading researchers and representatives of industrial and financial circles from all around the world. We hope to tap the world's wisdom and usher in a sustainable future with one great push

On March 6, I received six recommendations from the members of "Science20," which was created by the national science academies of the G20 countries. In order to reduce threats to marine ecosystems and conserve marine environments, the final two recommendations urge the "establishment of an improved data storage and management system that ensures open access by scientists globally," and the "sharing of information gained through research activities carried out under extensive and multinational collaboration, to expedite a comprehensive understanding of the global ocean and its dynamics." It is precisely for this reason that we must ensure DFFT and turn data into public goods for scientists worldwide.

The G20 summit in Osaka is coming at the dawn of a new era - Reiwa ("beautiful harmony") - in Japan. On April 30 the world witnessed the abdication by His Majesty the Emperor Emeritus Akihito, the first abdication by a reigning emperor in 202 years. The following day, His Majesty the Emperor Naruhito was enthroned. The sense of delight among the Japanese was overflowing, and I could not have imagined in advance the kindness of the sentiments I received from abroad.

Some commented, "The 'rei' in the name 'Reiwa' has such a nice ring to it." They pointed out that the pronunciation was the same as the word "ray" in such phrases as "a ray of hope" or "a ray of sunshine."

"I see it now," I said to myself as their words sunk in, and I thought that the sound's positive nuance was icing on the cake. Those sentiments remind me of something I saw when visiting the town of Okuma in Fukushima Prefecture, the town that is home to the Fukushima Daiichi Nuclear Power Station, which became the site of an environmental disaster in 2011.

An evacuation order that had been in place for residents across the entirety of Okuma for years was partly lifted on April 10, and four days later, on April 14, a ceremony was held to open the newly constructed town office. I participated in the ceremony, and there I met a young woman, Aki Sato. She had come from Tokyo after the disaster, wanting to see the situation with her own eyes and do anything she could to help.

It wasn't long before she married a local man, and she is now a resident of Okuma. She urged me to take a look at the red windbreaker she was wearing. The message on the back appeared in white in skilfully written Japanese: "If you have time to look back, then move forward instead."

All Japanese are continuing to move forward, exchanging with each other those words of encouragement.

That positive attitude was a way of life for the generations of postwar Japanese who brought about our rapid economic growth. By the 1980's, that attitude had spread across the ASEAN region. Now it is a way of life for broader Asia - that is, for the entire Indo-Pacific. And I firmly believe that a self-confident Japan is a Japan that is well-suited to contribute to creating Asia's future.

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LIBERIA ANTI-CORRUPTION COMMISSION — LACC



Tubman Boulevard, Congo Town, Cell #: 0886516443/0777516443/0886514919

2019

LACC OBTAINS INDICTMENTS AGAINST SEVERAL PERSONS IN BONG COUNTY FOR CORRUPTION

Tuesday, June 18, 2019: The Grand Jury of the Ninth Judicial Circuit Court of Bong County through the Liberia Anti-Corruption Commission (LACC) and the Ministry of Justice (MOJ) has indicted several persons for acts of corruption in the construction of the Bong County Technical College (BCTC).

Those indicted include Bong County former Representatives, George Mulbah, Sr. and Tokpah Mulbah as well as current Representatives, Edward Karfiah and Melvin Cole. Others are Rennie Jackson; former Bong County Superintendent; John Flomo, former President of the Bong County Technical College; Thomas Cisco, Project Specialist at the Ministry of Internal Affairs; Kenneth Yao Awadije, former Assistant Chief Architect at the Ministry of Public Works; Marcus Berrian, Project Engineer, Project Implementation Unit, Bong County; and Lian Zhi, Chief Executive Officer of the Liberia China United Investment Group.

They are charged with the offenses of Violation of PPCC Act, Theft of Property, Fraud of the Internal Revenue of Liberia, Criminal Conspiracy and Criminal Facilitation. These charges grew out of transactions they were involved with relating to the construction of the college during the period of December 2009 up to January 2016 while serving and acting in various capacities, in total violation of the laws of Liberia.

The accused criminally converted to their own use and benefit, money from the Social and County Development Funds for Bong County Technical College in the amount of US\$2,681,491.30 through various fraudulent schemes to include deceptively selecting Liberia China United Investment Group as the qualified company to construct the BCTC in Gbarnga, Bong County in violation of the PPCC Act.

REPUBLIC OF LIBERIA} BONG COUNTY

IN THE NINTH JUDICIAL CIRCUIT COURT, GBARNGA, BONG COUNTY, SITTING IN ITS MAY TERM A.D. 2019.

BEFORE HIS NONOR: JAMES N. GALIYENEH.......ASSIGNED CIRCUIT JUDGE

REPUBLIC OF LIBERIAPLAINTIFF

VERSUS

Liberia China United Investment Group (LCUIG) represented by its CEO, Lian Zhi; George S. Mulbah, Sr., Former Representative of District #3, Bong County; Tokpah J. Mulbah, Former Representative, District #1, Bong County; Edward W. Karfiah, Representative, District #5, Bong County; Rennie B. Jackson, Former Superintendent, Bong County; Melvin Cole, Representative, District # Bong County; Thomas K. Cisco, Project Specialist, Ministry of Internal Affairs; Dr. John Flomo, President, Bong County Technical College; Kenneth Yao Awadjie, Former Assistant Chief Architect, Ministry of Public Works; Marcus Berrian, Project Engineer, Project Implementation Unit, Bong County, all of the City of Gbarnga, Bong County and Monrovia, Liberia

CRIME:

- Violation of PPCC Act
- 2. Theft of Property 3. Fraud on the Internal
- Revenue of Liberia
- 4. Criminal Conspiracy

INDICTMENT

COUNT 1: Violation of PPCC Act

The Grand Jurors for Bong County, Republic of Liberia, upon their oath do hereby find more probably than not that Defendants George S. Mulbah, Sr., then Representative of District#3, Acting Chairman/Chairman County Development Management Committee, Chairman of the Caucus of Bong County and Chairman of the Bid Evaluation Committee for the construction of Dolokelen Gboveh Community College now called Bong County Technical College (BCTC); Tokpah J. Mulbah, then Representative, District #1, Bong County and Member of Bid Evaluation Committee for the construction of BCTC; Rennie B. Jackson, then Superintendent or Bong County and Member of Bid Evaluation Committee for the construction of BCTC; and Thomas K. Cisco, Project Specialist, Ministry of Internal Affairs and Member of Bid Evaluation Committee, all of the City of Gbarnga, Bong County and City of Monrovia, County of Montserrado and Republic of Liberia, did do and violate Subpart 2, section 31, of the Amended and Restated Public Procurement and Concessions Act, Part IV of the Public Procurement and Concessions Act and Section 24 (2) of the Public Financial Management Act as follows to wit:

1. That, during FY2009/2010 the citizens of Bong County agreed to undertake the construction of a Twin-wing two floor Administrative and Academic Building, two dormitories, a gymnasium, a cafeteria, a soccer pitch, reservoir, generator house and staff quarter to host the Dolokelen Gboveh Community College, now Bong Technical College In Gbarnga City, Bong County at a construction cost of US\$4,394,776.97. In August 2010 the County Development Management Committee of Bong County published advertisement in the Daily Observer and Chronicle Newspapers inviting qualified bidders for the construction of Bong Technical College (BCTC), in Gbarnga, Bong County. That, the Advert provided that bidding would be through International Competitive Bidding (ICB) procedures specified in the Public Procurement and Concessions Act (PPCA) and approved by the Public Procurement and Concessions Commission (PPCC). The Advert further required that eligible and qualified bidders must have the capacity to do a 50% pre-finance and submit bids with professional and technical qualifications; proof of equipment availability; past performance; legal

capacity; financial resources and condition; payment of taxes and social security contributions; etc. That during the period August to September 2010 or thereabout the above named defendants of the City of Gbarnga, Bong County and City of Monrovia, County of Montserrado and Republic aforesaid, violated Section 30 of the PPCC Law, which states that "A Bid Evaluation Panel shall be responsible for the evaluation of bids in accordance with the predetermined and published evaluation criteria as outlined to bidders in the bid documents... Subpart 2, section 31 of the Amended and Restated Public Procurement and Concessions Act: Time for Entering into Contracts; Report to Commission of Proposed Awards; Certain Procurement Committee Actions Deemed Certification by Head of Procurement. This section provides that except in the case of emergency and with the prior approval of the Commission, the Procurement Committee shall deliver to the Commission a notice of Intent to award a contract exceeding the Thresholds. Part IV, section 32 states that, "In order to participate in procurement proceedings, a bidder must qualify by meeting the criteria set by the Procuring Entity."

- 2. That, the above mentioned defendants deliberately ignored, failed and neglected to follow the above laws stated and awarded the construction contract of the Bong County Technical College an initial value of US\$4,394,776.97 to Liberia China United Investment Group (LCUIG), through its CEO, Mr. Lian Zhi, in spite of the fact that the company lacked the technical and professional qualification. The Liberia China United Investment Group submitted its bid on September 24, 2010 minus any qualification requirements as advertised.
- 3. Additionally, the above named defendants ignored the 50% pre-financing requirement and had LCUIG as single and sole bidder for the construction contract for BCTC
- 4. That Section 30, Subsection 2 of the PPCC Law states, "A Bid Evaluation Panel shall be responsible for the evaluation of bids in accordance with the predetermined and published evaluation criteria as outlined to bidders in the bid documents... except in the case of emergency and with the prior approval of the Commission, the Procurement Committee shall deliver to the Commission a notice of intent to award a contract exceeding the Thresholds. "In order to participate in procurement proceedings, a bidder must qualify by meeting the criteria set by the Procuring Entity."
- 5. That the Defendants have no affirmative defense;
- 6. The Defendant's act is contrary to: The Public Procurement and Concessions Act, Section 30, Subsection 2, Section 31 and Part IV and The Public Financial Management Law and the peace and dignity of the Republic of Liberia.

COUNT II: THEFT OF PROPERTY

The Grand jurors for Bong County, Republic of Liberia, upon their oath do hereby find more probably than not that Defendants George S. Mulbah, Sr., then Representative of District#3, Acting Chairman/Chairman County Development Management Committee, Chairman of the Caucus of Bong County and Chairman of the Bid Evaluation Committee for the construction of Bong County Technical College (BCTC); Tokpah J. Mulbah, then Representative, District #1, Bong County and Member of Bid Evaluation Committee for the construction of BCTC; Thomas K. Cisco, Project Specialist, Ministry of Internal Affairs and Member of Bid Evaluation Committee; Liberia China United Investment Group (LCUIG), represented by its CEO Lian Zhi; Edward W. Karfiah, then Chief of Staff in the Office of Former Senator Jewel Howard Taylor and now Representative of District #2, Bong County; Kenneth Yao Awadjie, then Chief Architect, Ministry of Public Works; Melvin Cole, then a staff in the Office of Former Senator Jewel Howard Taylor and now Representative, District #4, Bong County, all of the City of Gbarnga, Bong County and City of Monrovia, Liberia, County of Montserrado and Republic of Liberia, did do and commit the crime of Theft of Property, a felony of the seconf degree, to

- 1. That, the within named defendants, during the period of December 2009 up to January 2016 or thereabout, then serving and acting in various capacities at their respective institutions within the City of Gbarnga, Bong County and City of Monrovia, County of Montserrado or elsewhere within the Republic of Liberia without any color of right and fear of God and in total violation of, disobedience to and abuse of the statutory laws of the Republic of Liberia, and by virtue of and in utter disregard for and abuse of the public positions and trust held by them and private business opportunity granted by the Government of Liberia, defendants with criminal, diabolical, malicious, wicked and willful intent, individually, jointly and with each other and/or in combination of two or more of them acting together to deprive the Government of Liberia of its finances, funds, revenue and the public resources, did knowingly, purposely, willfully, wrongfully, criminally and intentionally steal, purloin, take, and carry away and did in fact steal, embezzle, remove, purloin, take and carry away, retain, exercise unauthorized control over and convert to their own use and benefit and or use and benefit of other person(s), thus deprived the Republic of Liberia money from the Social and County Development Funds for Bong County intended for the construction of the Bong County Technical College (BCTC) in Gbarnga City, Bong County, in the total amount of US\$2,681,491.30 by deceptively selecting Liberia China United Investment Group (LCUIG) as the qualified company to construct the Bong County Technical College in Gbarnga, Bong County in violation of the PPCC ACT.
- 2. That, the defendants, although they knew and or had every reason to know that LCUIG did not have the required and necessary qualification, resources and legal capacity to win the bid for the construction of the college intended for the benefit of the Liberian people and with their respective actions, instructions and directives and/or approval and for the purpose of depriving the people of Liberia, jointly and or severally irregularly, arbitrarily and illegally disbursed funds to LCUIG through its CEO Lian Zhi without proper proof of performance, performance report and adherence to the contracts signed between County Development Management Committee and LCUIG thereby committing the crime of *THEFT OF PROPERTY*.

- 3. That during the period 2009 to 2016, the Liberia China United Investment Group (LCUIG), represented by its CEO Lian Zhi, received the total amount of U\$\$5,943,311.60 out of U\$\$7,604,926.97 for the construction of Bong County Technical College with no substantial works done. On October 13, 2009 LCUIG entered into a one-year construction contract agreement with Bong County Development Management Committee and Project Management Committee to construct the Bong County Technical College (BCTC) at an initial cost of U\$\$4,394,776.97, which later unjustifiably increased to U\$\$7,604,926.97, with funding from Bong County Development and County Social Development Funds.
- That, although in its own submission dated September 24, 2009, in response to the bid advertised, Liberia China United Investment Group indicated that it would pre-finance 50% of construction and undertake the entire project at the cost of US\$1.2m, it signed the construction contract at a cost of US\$4,394,776.97. That as at January 2013 the contractor had received US\$3,677,858.38 (about 84% of the contract price) with no site report submitted by the contractor.
- 5. That an independent assessment report dated January 11, 2013 on the construction works showed that the contractor eliminated 30% of the original design; removed the basement component, four different stairways meant for emergency, parking lot, and the storm water component, valued at US\$1,318,433.09. These major eliminations were confirmed by the Ministry of Public Works Assessment Report dated October 14, 2014.
- 6. That a Technical Assessment Report by the Ministry of Public Works, dated October 14, 2014, also revealed that 42.14% of works valued at US\$1,365,301.14 was done and the drawing of the project was never approved by the Ministry of Public Works and

confirmed the independent report that the original layout of the structure, whose entrance should have faced West, is turned to face South. The report also indicated that the Contractors Classification and Certification System (CCCS) of the ministry verified that Liberia China United Investment Group (LCUIG) was not registered with the Ministry of Public Works as a construction company, but was registered as a "Category A" company in 2009. Records at the ministry showed no re-registration up to May 12, 2014. That at the time of the Ministry of Public Works Report, 42.14% works were done although 92% (US\$4,046,858.38) of the original contract amount was received by the contractor as at May 27, 2014 with no works or site reports.

- 7. That in spite of the above gross incompetence shown by the contractor to perform, the County Development Management Committee and the contractor entered into an addendum contract using a negotiated cost of the remaining works, excluding the monitoring consultancy, of US\$3,210,150; thus increasing the total cost of construction to US\$7,604,926.97, out of which Co-defendant LCUIG, represented by its CEO Lian Zhi, received US\$5,943,311.60.
- 5. That an independent engineering firm hired by the Liberia Anti-Corruption Commission (LACC) to conduct an "As Built" assessment of the unfinished Bong County Technical College Building reported that the construction works done on the college building by Liberia China United Investment Group LCUIG) was valued US\$3,261,820.31, taking into consideration foundation, superstructure masonry works, roof and windows, cost of labor, transportation, overhead and profit; leaving a balance of US\$2,681,491.29 unaccounted for by Defendant LCUIG.
- That Defendant Lian Zhi, CEO of Liberia China United Investment Group demonstrated his company's total lack of professional and technical knowhow to undertake the project by the non-adherence to the blue print for the construction of the college; deleting key aspects of the structure like basement component, four different stairways meant for emergency, parking lot, and the storm water component, valued at US\$1,318,433.09, but continued to receive monies totaling US\$5,943,311.60.
- O. That, Defendant George S. Mulbah, as Chairman of the Bid Evaluation Panel knew or had every reason to know that Liberia China United Investment Group, represented by its CEO Lian Zhi, did not qualify for the bid advertised for the construction of the Twinwing Two-Storey Academic and Administrative Building to house the Bong County Technical College, but he and other members of the Bid Evaluation Panel qualified and awarded the construction contract to the said company in total disregard for the Public Procurement and Concessions Law, thus defrauding the Government US\$2,681,491.29.
- 11. That Co-defendant George S. Mulbah, then serving as Chairman of the Bong County Legislative Caucus and Chairman of the Bong County Development Management Committee that oversaw the construction works, individually, jointly and with each other and/or in combination of two or more of them acting together purposely and knowingly deprived the Government of Liberia funds, revenue and the public resources while serving and or acting in the above said public and government capacities during the period aforesaid when he arbitrarily, irregularly and illegally disbursed funds to the contractor LCUIG through its CEO Lian Zhi without any site report or satisfactory works to inform payments of stipulations as laid out in the contract.
- 1.2. That, Co-defendant George S. Mulbah was aware that the contractor failed to adhere to the blueprint by disregarding the basement component, four different stairways meant for emergency, parking lot, and the storm water component, valued at US\$1,318,433.09 which accounted for 30% works required by the original drawing of the project and that works on the project did not commensurate with the funds they defendants disbursed to the contractor as pointed out by the independent and Ministry of Public Works assessment reports.
- 13. That, Co-defendant Tokpah J. Mulbah, as member of the Bid Evaluation Panel, knew and or had every reason to know that Liberia China United Investment Group lacked the technical and professional capacity to undertake the construction works of the Twin-wing Two Storey Academic and Administrative Bullding of the Bong Technical College and that the said contractor failed to present any of the requirements for qualification to the panel, colluded with other members of the said panel, qualified the contractor and awarded it the construction contract ignoring the Public Procurement and Concessions Act and Public Financial Management Law; thus making the Government of the Republic of Liberia to lose US\$2,681,491.30.
- 14. That, Co-defendant Tokpah J. Mulbah, then serving as Representative of District #1, Bong County and member of the Bong County Legislative Caucus and County Development Management Committee, individually, jointly and with each other and/or in combination of two or more of them acting together purposely and knowingly deprived the Government of Liberia of funds, revenue and the public resources, while serving and or acting in the above said public and government capacities during the period aforesaid when he arbitrarily, Irregularly and illegally approved, authorized and disbursed funds to the contractor LCUIG through its CEO Lian Zhi without any site report or satisfactory works to inform payments of stipulations as laid out in the contract and its addendum; thereby causing the Government of Liberia to lose US\$2,681,491.30.
- 15. That, Co-defendant Tokpah J. Mulbah was aware that the contractor failed to adhere to the blueprint by eliminating the basement component; four different stairways meant for emergency, parking lot, and the storm water component, valued at US\$1,318,433.09 which amounted to 30% of the original drawing of the project and that works on the project did not commensurate with the funds they defendants jointly or individually disbursed to the contractor as pointed out by the independent and Ministry of Public Works assessment reports.
- Ministry of Public Works assessment reports.

 10. Inat, Co-derendant Edward W. Karfiah, Representative of District #5, Bong County, then serving as Chief of Staff in the Office of then Senator of Bong County, Vice President Jewel Howard Taylor, being aware of and having signed on the Memorandum of Understanding dated December 27, 2009, for the production of a drawing for the BCTC project, between then Senator Jewel Howard Taylor, who served as focal person for the project, and Co-defendant Kenneth Yao Awadjie, Associate Architect of the Liberia Chamber of Architects; and being cognizant of the contract price of US\$3,500.00, on May 13, 2010 requested, signed for and received a check in the amount of US\$6,000.00 in the name and in favor of Co-defendant Kenneth Awadjie; even though he knew and or had reason to know that US\$2,000.00 had already been paid to Co-defendant Awadjie against the US\$3,500.00; thereby making the Government to lose US\$2,500.00, which defendant converted to his own use or the use of another person and therefore committed theft.
- 17. That Kenneth Yao Awadjie, Associate Architect of the Liberia Chamber of Architects, being a signatory to the Memorandum of Understanding dated December 27, 2009 through which his services were hired to produce a technical design/drawing for the construction of the Bong County Technical College and being aware of the U\$\$3,500.00 fees Indicated in the MOU, received three payments for the drawing: on December 29, 2009 he received U\$\$2,000.00 on check #1060623; May 13, 2010 U\$\$6,000.00 on check #1096569; and December 21, 2010, U\$\$1,000.00 on check #029808, thus Co-defendant Kenneth Y. Awadjie received a total amount of U\$\$9,000.00. Therefore, Co-defendant Awadjie unjustifiably received U\$\$5,500.00 in consideration of work done as per the MOU thereby committing theft.
- 18. That, on April 22, 2010 Co-defendant Melvin Cole, Representative of District #1, Bong County, then serving as Staff in the office of then Senator of Bong County, Vice President Jewel Howard Taylor, who was focal person for the construction of the Bong

County Technical College, and being aware of preparations leading to the construction of Bong Technical College, signed for and received US\$2,000.00 for legal documents. That Co-defendant Cole paid US\$1,000.00 to National Commission on Higher Education (NCHE) and pocketed US\$1,000.00, which he converted into his personal use or the use of another person.

19. A person is guilty of theft if he/she:

(a) Knowingly takes, misappropriates, converts or exercises unauthorized control over, or makes an unauthorized transfer of an interest in, the property of another with the purpose of depriving the owner thereof;

(b) Knowingly obtains the property of another by deception or by threat with the purpose of depriving the owner thereof or purposely deprives another of his property by deception or by threat.

20. That defendants have no affirmative defense.

21. That the act of defendants is contrary to 4LCLR, Title 26, Chapter 15.51

COUNT III: FRAUD ON THE INTERNAL REVENUE OF LIBERIA

The Grand jurors for Bong County, Republic of Liberia, upon their oath do hereby find more probably than not that Defendants George S. Mulbah, Sr.; then Representative of District#3, Acting Chairman/Chairman County Development Management Committee, Chairman of the Caucus of Bong County and Chairman of the Bid Evaluation Committee for the construction of Bong County Technical College (BCTC); Tokpah J. Mulbah, then Representative, District #2, Bong County and Member of Bid Evaluation Committee for the construction of BCTC; Thomas K. Cisco, Project Specialist; Ministry of Internal Affairs and Member of the Bid Evaluation Committee; Liberia China United Investment Group (LCUIG), represented by its CEO Lian Zhi; Edward W. Karfiah, then Chief of Staff in the Office of Former Senator of Bong County, Jewel Howard Taylor and now Representative of District #5, Bong County; Kenneth Yao Awadjie, then Chief Architect, Ministry of Public Works; Melvin Cole, Representative, District #1, Bong County all of the City of Gbarnga, Bong County and City of Monrovia, Liberia, County of Montserrado and Republic of Liberia, did do and commit the crime of Fraud on the Internal Revenue of Liberia, a felony of the first degree, to wit:

- That, the within named defendants, during the period of December 2009 up to January 2016 or thereabout, then serving and acting in various capacities at their respective institutions within the City of Gbarnga, Bong County and City of Monrovia, County of Montserrado or elsewhere within the Republic of Liberia without any color of right and fear of God and in total violation of, disobedience to and abuse of the statutory laws of the Republic of Liberia, and by virtue of and in utter disregard for and abuse of the public positions and trust held by them and private business opportunity granted by the Government of Liberia, with criminal, diabolical, malicious, wicked and willful intent, individually, jointly and with each other and/or in combination of two or more of them acting together to deprive the Government of Liberia of funds, revenue and public resources, did knowingly, purposely, willfully, and intentionally conspire or collude to defraud the government of Liberia and made opportunity for persons to defraud the Government of Liberia, thus committing the crime of Fraud on the Internal Revenue of Liberia in violation of 4LCLR, Title 26, Subchapter F, Section 15.80 of the
- 2. That, with intent to enable another to defraud the Government of Liberia, defendants failed and neglected to follow provisions of Public Procurement and Concessions Act and other laws thereby awarding the construction contract to Liberia China United Investment Group, which lacked the technical and professional qualification to do the works thus created the opportunity for them to defraud the Government of Liberia US\$2,681,491.30.
- 3. That, Liberia China United Investment Group, represented by its CEO Co-defendant Lian Zhi, in its own submission dated September 24, 2009, in response to the bid advertised, indicated that it would pre-finance 50% of construction and undertake the entire project at the cost of US\$1.2m. That in spite of this position by the company, it signed the construction contract for the construction of the project at a cost of US\$4,394,776.97. That as at January 2013 the contractor had received US\$3,677,858.38 (about 84% of the contract price) with no site report submitted by the contractor and work on the project had not reached 70%.
- 4. That an independent assessment report dated January 11, 2013 on the construction works showed that the contractor eliminated 30% of the original design; removed the basement component, four different stairways meant for emergency, parking lot, and the storm water component, valued at US\$1,318,433.09. These major eliminations were confirmed by the Ministry of Public Works Assessment Report dated October 14, 2014
- 5. That a Technical Assessment Report by the Ministry of Public Works, dated October 14, 2014, also revealed that 42.14% of works valued at US\$1,365,301.14 was done and the drawing of the project was never approved by the Ministry of Public Works and confirmed the independent report that the original layout of the structure, whose entrance should have faced West, Is turned to face South. The report also indicated that the Contractors Classification and Certification System (CCCS) of the ministry verified that Liberia China United Investment Group (LCUIG) was not registered with the Ministry of Public Works as a construction company, but was registered as a "Category A" company in 2009. Records at the ministry showed no re-registration up to May 12, 2014. That at the time of the Ministry of Public Works Report, 42.14% works were done although 92% (US\$4,046,858.38) of the original contract amount was received by the contractor as at May 27, 2014 with no works or site reports.
- 6. That in spite of the above gross incompetence and lack of technical and professional knowhow to perform, LCUIG again misrepresented that it was capable of completing the works and that the negotiated cost of the remaining works, excluding the monitoring consultancy, was US\$3,210,150.00. Co-defendant LCUIG then signed an addendum contract with the Project Management Committee and thereby modified the original contract without the participation of the Public Procurement and Concession Commission (PPCC); thus increasing the total cost of construction to US\$7,604,926.97, out of which Co-defendant LCUIG, represented by its CEO Lian Zhi, received US\$5,943,311.60.
- 7. That an independent engineering firm hired by the Liberia Anti-Corruption Commission (LACC) to conduct an "As Built" assessment of the unfinished Bong County Technical College Building reported that the construction works done on the college building by Liberia China United Investment Group LCUIG) was valued US\$3,261,820.31, taking into consideration the foundation, superstructure masonry works, roof and windows, cost of labor, transportation, overhead and profit; leaving a balance of US\$2,681,491.29 unaccounted for by Defendant LCUIG.
- 8. That Defendant Lian Zhi, CEO of Liberia China United Investment Group demonstrated his company's total lack of professional and technical knowhow to undertake the project, but colluded with defendants and continued to receive monies totaling US\$5,943,311.60.
- 9. That, Defendant George S. Mulbah, as Chairman of the Bid Evaluation Panel knew or had every reason to know that Liberia China United Investment Group, did not qualify for the bid advertised for the construction of the Twin-wing Two-Storey Academic and Administrative Building to house the Bong County Technical College, but he and other members of the Bid Evaluation Panel connived, qualified and awarded the construction contract to the said company in total disregard for the Public Procurement and Concessions Law, as a result the Government lost US\$2,681,491.29.







Republic of Liberia MINISTRY OF FINANCE AND DEVELOPMENT PLANNING P.O Box 10-9016 Intersection of Broad and Mechlin Streets

Monrovia, Liberia

(CONSULTING SERVICES)

NAME OF PROJECT: Liberia-Technical & Capacity Building Assistance Project

Assignment Title: Consultancy Firm to Conduct Training in Macroeconomic Research, Macroeconomic Modelling, Analysis and Reporting Writing

Financing Agreement reference: 5900155014451 Project ID No.: P-LR-K00-018

Reference No. MFDP/PMU/L-TCBA/03/05/19

Issue Date: June 24, 2019

End Date: July 8, 2019

Background

The Government of Liberia through the Ministry of Finance and Development Planning received US\$1,400,000 for the Technical and Capacity Building Assistance Project funded by the African Development Bank. The project primary objective is to support the Government of Liberia strengthen its capacity to deliver the much needed services to its people. The project is composed of three components and one of them is to strengthen Macroeconomic Planning & Analysis in the Department of Economic Management and other complementary Government Ministries and Agencies. The project intends to apply part of the proceeds of the funding for eligible payment under the contract to hire a Consulting Firm to conduct training in Macroeconomic Research, Macroeconomic Modelling, Analysis and Reporting Writing.

The services included under this project are addressed below:

2. Job Summary/Description

The consultancy Firm will provide (i) training to the staff of various Government institutions to strengthen their capacity and skills in the areas of macroeconomic research, macroeconomic modelling and analysis and report writing and (ii) enhance the capacity of staff in using appropriate statistical software such as Stata, Eviews and Excel to conduct macroeconomic modelling and analysis around the key macroeconomic sectors. The specific objectives of the training will be (i) to improve the capacity of Government institutions, particularly the Department of Economic Management to produce empirical macroeconomic research findings, macroeconomic reports and country estimates of key macroeconomic indicators around the four core macroeconomic sectors; (ii) to enhance skills of staff trained in evidence based decision making to affect macroeconomic planning, fiscal policy and budgeting, aid and debt management, among others; and (iii) to strengthen knowledge of staff in the utilization of statistical packages (particularly Stata, Eviews and excel) in conducting macroeconomic research, modelling & analysis and report writing.

3. The Scope of the Services to be performed

The Consultant shall perform the following duties:

The Consultancy Firm shall perform the following duties:

- Develop course outline and contents for a twenty five (25) day training program in macroeconomic research, macro modelling and analysis and report writing;
- Prepare Powerpoint presentations, training manual and necessary handouts for the training program on the basis of the courses/topics outlined in count i) above;
- iii. Prepare a training delivery schedule with full itinerary of the training exercise;
- Deliver a 10-day training program for 25 GoL staff from various institutions of Government outlined above and supervise a 10-day practical field exercise on data collection and analysis, and provide an evaluation report of each trainee (additional five days are allowed for training course contents development (3 days) and writing of training report (2 days);
- Prepare and submit the training reports with photographs of the participants and activities
- Submit the final training documents (training manual and power point presentations, and group and individual work exercise).

Minimum Qualification, Skills and Experience:

- The Consulting firm shall have at least 5 years proven regional experience and capacity to conduct training in the areas of macroeconomic research, macroeconomic modelling and analysis and report
- The firm shall propose two (2) key staff, one (1) Team Leader and one (1) professional staff, both of whom shall have at least a Masters' Degree in Economics and Statistics, Mathematics, Operational
- The Team Leader shall have at least seven (7) years' experience and the professional staff five (5) years' experience in conducting similar training for Government staff in any African country; and must have experience dealing with Government data.
- Each individual proposed shall have experience using statistical packages, including Stata, Eview and Excel in analyzing and interpreting macroeconomic data;
- The firm shall have proven capacity to develop practical training guidelines and programs;
- The firm shall have experience in documenting, reporting and evaluating training programs.
- Working experience with Government is a strong advantage;
- The firm must be willing and capable of conducting the training in Liberia

Duty Station: Monrovia Start Date: End Date: TBA Twenty Five (25) days **Duration of Assignment:**

The Project Management Unit (PMU) of the Ministry of Finance & Development Planning (MFDP) now invites eligible individual consultants to indicate interest in providing these services by giving a detailed technical proposal clearly demonstrating a thorough understanding of the ToR and including, but not limited to the description of the methodology; demonstrated previous experience in similar assignments and qualifications outlined in this ToR, preferably in the form of a writing and training samples; proposed data management plan (collection, processing and analysis); proposed timeframe detailing activities and a work plan; and a financial proposal with a detailed breakdown of costs (including all applicable taxes) for the study quoted in United States dollars (USD).

Eligibility criteria, establishment of the short-list and the selection procedure shall be in accordance with the African Development Bank's "Procurement Policy Framework for Bank Group Funded Operations" October 2015 which is available on the Bank's website at http://www.afdb.org.

Further information can be obtained at the address below during office hours, i.e. from 0900 to 1700 hours (GMT) on working days.

Expressions of interest must be delivered in a written form to the address below by email by 8th July, 2019 @ 1700 hours (GMT) and mention "MFDP/PMU/L-TCBA/03/05/19: : Training in Macroeconomic Research, Macroeconomic Modelling and Analysis and Reporting Writing".

The Project Manager Project Management Unit (PMU) Ministry of Finance and Development Planning (MFDP) P.O Box 109013 - Intersection of Broad and Mechlin Streets 1000 Monrovia, 10 Liberia Phone: +231770 161 561

E-Mail: ltaylor@mfdp.gov.lr, and copied to jmentroe@mfdp.gov.lr,

<u>www.thenewdawnliberia.com NEW DAWN 6</u> **SOS Children's Villages: 70 Years of Impact**, **Supporting 4 Million Children Worldwide**

OS Children's Villages Liberia is facilitating child protection & advocacy training for Children of the Representative forum

This year marks the 70th anniversary of SOS Children's Villages. SOS Children's Villages International is a global federation of SOS Children's Villages working to protect children and empowers families.

SOS Children's Villages International comprises 118 National Associations. SOS Children's Villages work with communities, partners and states to ensure that the rights of all children, in every society, are fulfilled.

This year is a milestone in the history of the organisation. It highlights 10 years of UN Guidelines, 30 years of United Nations Convention on the Rights of the Child as well as 70th years of expertise in innovating child care guided by UN Guidelines for Alternative Care for Children to which SOS Children's Villages made key contributions in the development.

We are committed to supporting the UN Resolution 2019 which focuses on "children without parental care." We are driven by our Mission: to build

goals for peace and prosperity adopted by the United Nations in 2015, as well as the Liberian government PRO-POOR AGENDA FOR PROSPERITY AND DEVELOPMENT.

With 70 years of expertise in working to ensure children's rights globally, we are committed to taking action to contribute to building a sustainable future for children. 3,450 individuals from 37 countries who were supported in the past by SOS Children's Villages are self-reliant. SOS Children's Villages will continue to impact the lives of millions of children in the years to come. This will be achieved by working directly with children, families, communities, and by leading a movement to ensure every child's right to quality care.

Our commitment to children is a promise we live out daily and our drive towards quality is the hallmark. We seek continuous improvement while building on our experience and learning from the children themselves. Our strategy for the next decade is to ensure the best care for children, through innovation and partnership so



families for children in need, to help them shape their own futures and to share in the development of their communities.

An estimated 220 million of the world's children is growing up without adequate parental care. In Liberia, an estimated 14,000 children are growing up alone in Monrovia and its environs. Their lives are neither positive nor sustainable.

SOS Children's Villages provide holistic support and high quality services in 135 countries and territories. In Liberia we have impacted and transformed thousands of lives, with the support of our sponsor and donors, most of these individuals have significantly improved their chances of succeeding in life and are able to contribute positively to the development of their communities and the societies.

SOS Children's Villages 38 years of operations in Liberia is transforming lives and creating opportunities for young people and families. Through our efforts together with partners, we contribute to achieving the Sustainable Development Goals (SDGs), the global that no child grows up alone.

Our 70 years of experience supporting children worldwide without parental care, and those at risk of losing it, have given us a deep understanding of how to care for children who need someone and how to help prevent the breakdown of families. We do this through innovative and effective partnerships with donors, communities, governments and other organizations.

Our 2030 Strategy helps us respond to the changing needs in the communities where we work, putting the most disadvantaged children at the centre of all decisions.

Our strategy directly relates and contributes to the Sustainable Development Goals in key areas such as poverty, inequality, education, health, social and child protection, and decent work. By 2030, SOS Children's Villages Federation aims to ensure that many more children succeed in life and to lead the world's largest child-care movement. Our vision is that "No child should grow up alone," which is accompanied by a pledge to leave no one behind".



MORE HEADLINE NEWS MORE HEADLINE NEWS

NESCO wants National Memory Committee for Liberia

he Office-In- Charge of the United Nations Educational, Scientific and Cultural Organization (UNESCO) in Liberia Mr. Stevenson Seidi, calls for the establishment of a National Memory Committee in Liberia.

He says the Memory Committee is an international initiative launched to safeguard with the aim of preserving and digitizing humanity's documentary heritage and however pledged UNESCO fullest support to the initiative.

He made the call recently in Monrovia at program marking National Memory of the World and Capacity Development of Stakeholders organized by the Ministry of Information Cultural Affairs and Tourism (IMICAT) in collaboration with UNESCO.

According to him, the Memory Committee when stashed will facilitate as it has done in other countries, the preservation and access without discrimination and will also campaign to raise

awareness of the documentary heritage, while alerting governments, the general public, business and commerce to preservation needs and to raise funds.

He said UNESCO launched the Program in 1992 to guard against collective amnesia by calling upon the preservation

of invaluable archive holdings and library collections all over the world and ensuring their wide dissemination.

Also Speaking, Mr. Lance K. Gbaganyon, Deputy Minister for Couture and Tourism at the Ministry of Information Cultural Affairs and Tourism (IMICAT) lauds UNESCO for its

continuous support to the Ministry, noting that UNESCO established the Memory of the World Programme in 1992 as severe lack of resources, have worsened problems which have existed for centuries.

He then promises full commitment of the Government of Liberia for the establishment of the national Memory Committee in Liberia.

Earlier, the Director of Culture, Ministry of Information Cultural Affairs and Tourism Darius D.Goeh,

lauds facilitator at the workshop Papa Diop, Director of the National Archive of the Republic of Senegal for his facilitation.

Stressing the importance of the National Memory Committee in Liberia and underscore the need for it to be established, comprised of Ministry of Information Cultural Affairs and Tourism, UNESCO, and Civil Society institutions involved with cultural activities in Liberia.



Opposition will cry

-CDC's Wie declares

By Emmanuel Mondaye

uling Congress for Democratic Change (CDC) candidate for Montserrado County bysenatorial election Paulita Wie is warning here that her opponents will not only be shocked at the election results, but they will cry.

Addressing hundreds of Cdcians in electoral district #14 on 21 June, Madam Wie said she trust the ability of her partisans to repeat history by showing to the world that there is no room for opposition candidates in the by-election.

Flanked by party officials at the gathering, Wie cautioned her supporters not to be deceived by the same opposition candidates who took to the streets of Monrovia in an alleged attempt to sabotage the administration of President George Manneh Weah, but failed.

Her comments appear to be against populous protests against the regime to demand reforms and accountability for sums of monies that have caused stirs here, including a controversial US\$25m mop- up exercise.

Madam Wie calls on CDCians to demonstrate that there is no space for the opposition

since they did not succeed in their ugly behavior.

She faces a number of contenders in the Montserrado by - election, including opposition candidate Mr. Darius Dillon, one of the key planners of the June 7 Save the State peaceful protest.

Madam Wile encourages partisans of the ruling establishment to turn out in mass on 8 July and say no to opposition contestants.

She brands the opposition candidates as wicked people that have no plan for the country and its people.

Also speaking, CDC National Chairman Mulbah K. Morlu says all Cdcians must come out on election day to demonstrate their strength and opposition to greedy and failed opposition candidates who do not have the country at heart.

Morlu believes that President Weah's only crime her has committed is by appointing youthful Liberians in the government, which he claims makes the vex.

Monrovia City Mayor and CDC Youth League Chair Jefferson Korjii claims that the Weah-led government came to clean up the mess created by the regime of former President Ellen Johnson-Sirleaf and to provide the needed development for the people.—Edited by Winston W. Parley

CEMESP engages editors on need for electoral reform

media advocacy group, Center for Media Studies and Peacebuilding or CEMESP engages editors and solicits their support on the need for reforms in Liberia's electoral system.

CEMESP hosted scores of media editors Friday, 21 June at the Y.M.C.A in Monrovia and invited the consortium, **Elections Coordinating** Committee (ECC) to unveil its elections reform project.

A member of the ECC Steering Committee Harold Aidoo says the project has four was in 2014.

"Our role as civil society is not to take the role of NEC, but the partner in achieving reform", he explains.

Earlier, CEMESP executive director, Malcolm W. Joseph, notes that the current engagement is meant to give a clear picture of the elections reform process, which is aimed at ensuring elections credibility in Liberia.

NEC communication director Prince Dunbar notes that electoral reform is challenging because it is very



objectives - to improve Liberia's electoral framework; refine and publicize National Elections Commission's reform; change the election date; design and execute advocacy and produce briefing materials that would serve as lessons learnt from the field.

He says the consortium will also engage the Legislature to pass valuable amendment that will come up as well as political parties and the National Elections Commission itself.

He notes that the last time the election law was reformed

expensive, but adds that the Commission is always glad to

He welcomes the initiative by the ECC and other civil society groups saying, with a total staff of about 350, the NEC can't be everywhere in the country at the same time.

Dunbar continues that the NEC is undewr constitutional mandate to ensure electoral reform is carried out, but collaborating with the ECC and the media is very important.

The first round



Français

L'élection sénatoriale partielle devient un face à face entre deux candidats

eux principaux candidats à l'élection sénatoriale partielle du comté de Montserradosont donnés largement en tête du peloton dans les sondages d'opinions réalisés auprès des auditeurs des radios locales. A en croire ces sondages, l'élection semble se transformer en un face à face entre ces deux candidats en dépit du fait qu'il ait plus d'une demi-douzaine de candidats en lice.

La candidate de la coalition au pouvoir, Mme PaulitaWie, et le candidat de quatre partis politiques de l'opposition coalisés, M. Abraham Darious Dillon, recueillent plus de la moitié des opinions favorables.

Mme Wie bénéficie actuellement du soutien de la coalition au pouvoir composée du Parti national patriotique de l'ancien président Charles Taylor, du Parti démocratique du peuple libérien de l'ancien président de la chambre des représentants, du Congrès pour le changement démocratique du président George Weah. Elle a aussi le soutien d'autres petits partis tels que l'Union nationale du Libéria (LINU), le Mouvement pour l'autonomisation économique (MOVEE) de l'ancien gouverneur de la banque centrale du Liberia, et le Parti de la Coalition de tous les Libériens (ALCOP).

Elle est sous-ministre de l'Intérieur dans le gouvernement actuel, mais elle n'a jamais été candidate à aucune des élections nationales.

M. Dillon vient, quant a lui, du bloc de l'opposition et est fortement soutenu par le Parti de la liberté, le Parti de l'unité (ancien parti au pouvoir de la président Ellen Johnson Sirleaf), le Congrès national alternatif et le parti de tous les Libériens.

Il est porte-parole du Conseil des patriotes, le groupe qui a organisé la manifestation du 7 juin, ce qui l'a mis au-devant de la scène politique, en plus d'être vice-président chargé des affaires politiques du Parti de la liberté.

Avant de se lancer en politique, il était chef de

cabinet de l'ancien président de la Chambre des Représentants Edwin Melvin Snowe et chef de cabinet de l'ancien sénateur du comté de Bong, l'actuelle viceprésidenteJewel Howard Taylor, ex-épouse du président Charles Taylor.

Dillon a également été candidat aux élections sénatoriales de 2009 remportées par feue Geraldine Doe Sherif.

Par rapport à Mme Paulita Wie, il est un poids lourd politique, mais cette dernière bénéficie du soutien du parti au pouvoir et du président George Manneh Weah, ce qui risquerait quand même de lui être fatal.

Quant aux autres candidats comme KimmieWeeks,

Madame MassaquoiKanyon, Mohammed Dukuly et MiattaFahnbulleh, tous des candidats indépendants, ils luttent pour capter l'attention du public en ces temps de campagne politique qui bat son plein. L'élection partielle devrait avoir lieu le 08 juillet 2019, selon le nouveau chronogramme de la Commission Electorale.

Les élections partielles ont eu lieu à la suite du décès de la sénatrice Geraldine Doe Sherif, victime d'un cancer de l'utérus. Doe Sherif a remporté le siège sénatorial du comté de Montserrado sur le ticket du Congrès pour le changement démocratique, mais elle a ensuite soutenu la candidature à la présidentielle de l'ancien vice-président Joseph





Le Chef de l'Etat fait marche arrière et retire la nomination de Tyler

e président George M. Weah a retiré avec effet immédiatla nomination de l'ancien président de la Chambre des Représentants, Alex Tyler, au s e i n d u c o n s e i l d'a d m i n i s t r a t i o n d'ArcelorMittal Operating

Company.

M. Tyler a été nommé avec plusieurs autres cadres à divers postes par le président Weah le mardi 18 juin. La nomination de l'homme surnommé « le King Kong de la corruption » a suscité de vives réactions de la part du public qui a clairement exprimé sa déception profonde.

L'ancien président de la Chambre des Représentants figure parmi plusieurs membres du gouvernement qui ont fait l'objet d'inculpation dans le scandale de corruption de Sable Mining, un dossier qui est actuellement examiné par la justice.

Il a été nommé au sein du conseil d'administration d'ArcelorMittal avec le révérend Joseph G. Johnson et les ministères de la Planification du développement, des Mines et de l'Énergie, en tant membres statutaires.

Dans un communiqué publié vendredi 21 juin, le président a annoncé que le remplacement de Tyler serait annoncé prochainement.

Le parti de Tyler, le Parti démocratique du peuple libérien (LPDP), est l'un des trois partis politiques qui composent la Coalition pour le changement démocratique (CDC)au pouvoir.

Alternance en 2020 : Un mouvement invite les étudiants à se réveiller, s'indigner et se mobiliser

vec des pancartes et affiches sur lesquels il est inscrit « Oui à l'alternance en 2020 », des membres du mouvement "Patriotes pour l'Alternance et le Salut" étaient présents à la devanture de plusieurs universités publiques et privées de Conakry, mercredi dernier, pour distribuer des tracts intitulés « Réveillezvous, indignez-vous et mobilisez-vous » aux étudiants guinéens, tout en leur expliquant le bien-fondé d'une alternance politique en république de Guinée en 2020.

Ibrahima Sanoh, président du mouvement "Patriotes pour l'Alternance et le Salut, a précisé que 50 mille exemplaires des tracts seront distribués, rien que dans les universités de Conakry.

Selon lui, « le choix des universités pour cette phase s'explique par le fait qu'elles sont les temples de la réflexion et c'est les lieux où les révolutions commencent, c'est le lieu où il faut donc intéresser beaucoup de personnes. Nous allons aussi aller dans les quartiers, dans les foyers et un peu partout, pour prendre langue avec les gens et leur donner des raisons pour se réveiller, des vraies raisons pour s'indigner et aussi des raisons pour se mobiliser, quand l'appel à la mobilisation serait fait ».

A en crois Ibrahima Sanoh, l'objectif est de faire comprendre aux citoyens qui se disent indifférents à cette question, qu'ils sont également intéressés par la question, que leurs voix comptent et qu'ils doivent s'approprier de la question.

Après avoir fait lecture d'une copie de ce document, SékoubaDoumbouya, étudiant en faculté de médecine à l'Université Kofi Annan, dit être pour l'alternance politique. « Le président ne veut tenir son engagement concernant les dits de la constitution, qui précisent qu'on a droit qu'à deux mandats non renouvelables. Du coup, moi je pense que s'il (le président) change la constitution de notre pays, cela va à l'encontre des lois de la nation et ça pèse sur l'avenir du pays... moi je suis pour alternance en 2020, parce qu'il ne faut pas qu'un président s'eternise au pouvoir », nous at-il confié.

De son côté, Aboubacar Sylla, étudiant en Master 2 a soutenu que cette initiative du Mouvement Patriote pour l'Alternance et le Salut est une bonne stratégie, vu l'interdiction de toute forme de manifestations en république de Guinée : « La distribution de ces tracts c'est un moyen de communication, pour toucher beaucoup plus de personnes. Vous savez aujourd'hui nous sommes en train de nous battre par rapport à cette question de changement de constitution ou de troisième mandat, moi je suis très content parce que dans ce tract tout ce qu'ils ont énuméré c'est très bien.



F'rançais

Des organisations de la société civile ivoirienne créent une plateforme anti-corruption

lusieurs organisations de la société civile ivoirienne, réunies vendredi à la Maison de la presse à Abidjan, ont créé la Plateforme anti-corruption (PAC), une entité visant à adresser les questions sur la transparence et l'inclusion dans la gestion des affaires publiques. Comme plaidoyer, la société civile demande « la signature par le président de la République du décret d'application de la loi sur la protection des dénonciateurs, des victimes, des témoins, des experts et de leurs familles », a dit le point focal du Comité Ad hoc de la PAC, Dr Christophe Kouamé.

Il s'est félicité de ce que le gouvernement ivoirien a fait de la lutte contre la corruption une préoccupation majeure en ratifiant en 2012 la Convention des Nations-Unies sur ce fléau, qui constitue le principal obstacle au développement économique, social et culturel des pays dans le monde.

L'Etat de Côte d'Ivoire, a, à travers des réformes juridiques et institutionnelles, mis en place la Haute autorité pour la bonne gouvernance, la Cour des comptes ainsi qu'un pôle pénal chargé de la lutte contre la corruption, le blanchiment d'argent et la criminalité financière.

Mais, en dépit de ces efforts du gouvernement ivoirien, « il y a une perception des populations qui ne changent pas » sur la corruption. C'est pourquoi les organisations de la société civile souhaitent une sensibilisation plus soutenue des populations, a fait observer Dr Christophe Kouamé.

« Cette plateforme (anticorruption) ne fonctionne qu'avec la signature, au plus haut niveau de l'organisation. Le président est la seule habilité à signer (les actes) parce que les questions que nous allons adresser sont des questions très dangereuses », a-t-il indiqué.

Intervenant à une conférence inaugurale consacrant la création de la Plateforme de lutte contre la corruption, Bakary Traoré, expert en bonne gouvernance a souligné que la lutte contre la corruption n'est pas possible sans un référentiel de lutte contre ce phénomène.

En Côted'Ivoire, l'on enregistre des textes permettant d'adresser la problématique de la corruption de façon efficace. Une ordonnance prise en 2013 définit d'ailleurs les différentes infractions, notammentce qui est incriminé et ce qui ne l'est pas, avec les sanctions applicables.

M. Traoré, directeur de Cabinet du président de la Haute autorité pour la bonne gouvernance, a ajouté que « sans infrastructures appropriées », faisant allusion aux institutions et organisations, on ne peut pas lutter contre la corruption. Les textes, c'est bien beau, mais il faut les moyens, des hommes compétents et l'utilisation du numérique.

Aujourd'hui, poursuivra-t-il, les défis à relever sont entre autres, la formation des acteurs, l'évaluation permettant de mesurer les progrès réalisés chaque année par les administrations et les entreprises. Et mieux, récompenser ceux qui font des progrès importants.

Dans le secteur public comme le privé, les dirigeants intègrent dans les contrats des clauses anticorruption. Pour lui, il faut encadrer les marges de liberté dans la gestion avec le Code de conduite, un outil essentiel de lutte contre la corruption et de promotion de l'éthique.

Quelque 20 à 25 organisations de la société civile étaient présentes à cette Assemblée constituante. Selon les textes du PAC chaque président d'ONG représentée devait « donner son accord sur le fait que ses statuts et règlements intérieurs rentrent dans la vision » de son organisation. Pour appartenir à la plateforme de lutte contre la corruption, il est demandé aux organisations de la société civile d'établir un rapport d'activité sur la période 2017-2018, de fournir une copie de la déclaration de dépôt de l'ONG, une copie de récépissé et l'inscription au journal officiel.

Par Shinzo Abe

e G20 d'Osaka

OKYO - Le 28 juin, je recevrai à Osaka le sommet climatiques planétaires. du G20 de l'année 2019. Notre ordre du jour revêt pour l'Asie une importance particulière.

Le premier point de l'ordre du jour concerne ce que je crois être le principal défi de notre temps : travailler à maintenir et, in fine, à renforcer un ordre international permettant des échanges libres et équitables. Il s'agit pour les dirigeants asiatiques de conclure le Partenariat économique régional global (Regional Comprehensive Economic Partnership - RCEP), l'accord de librel'Association des nations du Sud-Est asiatique (ASEAN) et les six États indo-pacifiques (l'Australie, la Chine, l'Inde, le Japon, la Corée du Sud et la Nouvelle-Zélande).

Ces discussions se poursuivent depuis un certain temps. ligne d'arrivée.

Le deuxième point de l'ordre du jour concerne l'économie numérique. La numérisation de l'économie a permis de créer des modèles d'entreprise sans précédents, mais elle pose de nouveaux défis, dont la double non-imposition des sociétés multinationales. Ce n'est que par la coopération internationale que nous pourrons résoudre ces problèmes.

Les données, circulant instantanément dans le monde entier, sont indifférentes aux frontières nationales. Et leur impact économique et social tiendra, je crois, un XXe siècle le pétrole et le moteur à explosion.

Par nature, les données se jouent des obstacles physiques. Lorsqu'on les met en réseau, leurs effets et leurs vertus se démultiplient. A contrario, que l'équivalent d'une seule pièce fermée apparaisse en un s'étendront à l'ensemble du réseau.

données fondée sur la confiance » (Data Free Flow with Trust - DFFT), une démarche qui tente de favoriser leur fluidité en l'adossant à des règles sur lesquelles tous doivent pouvoir compter. Élaborons donc ces règles grâce auxquelles les vertus de l'économie numérique rejailliront sur tout un chacun, en Asie et dans le monde. « Je le vois, à présent », me disais-je, tandis que me Le processus pour y parvenir est ce que nous nommons la « voie d'Osaka » en matière de gouvernance des données, que nous espérons inaugurer lors du prochain

Il va sans dire que les points numéros un et deux - les échanges et les données - sont inséparables d'une réforme de l'Organisation mondiale du commerce est transformée, à une vitesse stupéfiante. Mais l'OMC manque de réactivité se font de plus en plus sentir.

Que devrions-nous faire pour redonner à l'OMC son autorité en tant que gardienne de l'équité et de la situation et faire ce qu'elle pouvait pour aider. liberté des échanges internationaux?

ont bénéficié d'un environnement où personnes et regarder en arrière, alors, poursuis plutôt ton chemin. » marchandises allaient et venaient librement. C'est cette liberté qui est précisément à l'origine du dynamisme et de la prospérité croissante de l'ASEAN.

rupture, qui retourne une chose négative en une chose positive, sera la clé pour parvenir aux objectifs

portera sur trois enjeux essentiels, dont chacun Songeons au dioxyde de carbone, considéré ces dernières années comme le grand coupable. Ne serait-il pas formidable qu'il devienne une « ressource » disponible à très peu de frais et en abondance ? Des technologies innovantes comme la photosynthèse artificielle ne manqueront pas de faire un jour de ce rêve une réalité. Je souhaite que le G20 d'Osaka souligne l'importance d'une telle innovation. En octobre se tiendra au Japon un sommet de l'innovation verte, qui réunira sous le même toit les principaux chercheurs en ce domaine et des échange avancé entre les dix États membres de représentants des milieux industriels et financiers du monde entier. Nous espérons puiser à la sagesse du monde et inaugurer, par une forte impulsion, un avenir durable.

Le 6 mars, j'ai reçu six recommandations émanant du forum Science20, créé par les académies nationales des sciences des pays membres du G20. Afin de réduire les Nous devons maintenant saisir l'occasion et franchir la menaces qui pèsent sur les écosystèmes marins et de préserver les environnements marins, les deux dernières recommandations préconisent la « mise en place d'un système amélioré de stockage et de gestion des données en accès libre pour les scientifiques au plan mondial » ainsi que le « partage de l'information que des recherches conduites sous les auspices de vastes collaborations multinationales ont permis d'obtenir, pour accélérer la compréhension détaillée de l'Océan et de sa dynamique ». C'est précisément pour cette raison que nous devons mener à terme le projet de DFFT et faire en sorte que les données deviennent un bien commun à l'usage des scientifiques du monde entier.

rôle aussi important, sinon plus marquant encore, qu'au Le sommet du G20 d'Osaka survient à l'aube d'une nouvelle ère - Reiwa (« de la belle harmonie ») - au Japon. Le 30 avril, le monde assistait à l'abdication de Sa Majesté l'Empereur émérite Akihito, première abdication d'un empereur régnant depuis deux cent deux ans. Le lendemain, Sa Majesté l'Empereur Naruhito était intronisé. Un grand sentiment de joie envahissait le peuple point quelconque et les pertes occasionnées japonais et je n'aurais pu imaginer les témoignages de sympathie que j'ai reçus de l'étranger.

Le Japon préconise un système de « libre circulation des « Le " rei " du nom " Reiwa " est de bon augure ! commentaient certains, remarquant que la prononciation est la même que celle du mot « rai », qu'on retrouve dans des locutions comme un « rai de lumière », « de soleil », un « rayon d'espoir ».

> pénétrait le sens de leurs remarques et que la nuance positive du son à l'oreille m'apparaissait comme un don supplémentaire. Ces sentiments me rappellent un épisode dont je fus témoin lors d'un déplacement dans la ville d'Okuma, dans la préfecture de Fukushima, où est bâtie la centrale nucléaire de Fukushima Daiichi, sur laquelle s'est abattue, en 2011, une catastrophe écologique.

(OMC). Depuis la création de l'OMC, un quart de siècle L'ordre d'évacuation, en vigueur des années durant pour s'est écoulé. Pendant ce temps, l'économie mondiale les résidents de la totalité d'Okuma, fut partiellement levé le 10 avril et, quatre jours plus tard, le 14 avril, une n'est pas parvenue à suivre, et les inconvénients de ce cérémonie marquait l'inauguration du nouvel hôtel de ville. J'y participai, et j'y rencontrai une jeune femme, Aki Sato. Elle était venue de Tokyo après la catastrophe, parce qu'elle voulait constater de ses propres yeux la

Elle n'a pas tardé à épouser un homme d'Okuma, où elle Les grandes chaînes logistiques qui commandent depuis réside désormais. Elle me pria de regarder l'anorak rouge de longues années l'activité mondiale sont désormais qu'elle portait. Au dos, était calligraphiée en japonais ancrées dans la région de l'ASEAN, dont les économies cette formule, que je traduis ici : « Si tu as le temps de

> Les Japonais n'ont cessé de poursuivre leur chemin, échangeant ces mots d'encouragement.

Le troisième enjeu du sommet d'Osaka est de souligner Cette attitude positive fut, pour les générations de l'importance de l'innovation pour faire face aux défis l'après-guerre, une facon de vivre, qui engendra notre environnementaux à l'échelle de la planète. La rapide croissance économique. Dans les années 1980, on la réglementation ne permettra pas à elle seule vit se répandre dans la région de l'ASEAN. Elle est d'atteindre les objectifs définis par le rapport du aujourd'hui caractéristique de l'Asie, c'est-à-dire de Groupe d'experts intergouvernemental sur l'évolution toute la zone indo-pacifique. Et je crois fermement qu'un du climat (GIEC) concernant les impacts d'un Japon confiant en lui-même est un Japon bien pourvu pour réchauffement mondial de 1, 5° C. L'innovation de contribuer à forger l'avenir de l'Asie.

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- That, Co-defendant George S. Mulbah was aware that the contractor eliminated 30% of the original drawing of the project and that works on the project did not commensurate with the funds they defendants jointly disbursed to the contractor as pointed out by the independent and Ministry of Public Works assessment reports.
- .That, Co-defendant Tokpah J. Mulbah, as member of the Bid Evaluation Panel, knew or had every reason to know that Liberia China United Investment Group lack the technical and professional capacity to undertake the construction works of the Twinwing Two Storey Academic and Administrative Building of the Bong Technical College and that the said contractor failed to present any of the requirements for qualification to the panel, colluded with other members of the said panel, qualified the contractor and awarded it the construction contract ignoring the Public Procurement and Concessions Act and Public Financial Management Law; thus defrauding the Government of Liberia US\$2,681,491.30.
- 3. That Co-defendant Tokpah J. Mulbah acting individually, jointly and with each other and/or in combination of two or more together purposely and knowingly defrauded the Government of Liberia of funds, revenue and the public resources, while serving and or acting in the above said public and government capacities during the period aforesaid arbitrarily, irregularly and illegally disbursed funds to the contractor, Co-defendant LCUIG through its CEO Lian Zhi without any site report or satisfactory works in total contravention of stipulations laid out in the contract; thereby defrauded the Government of Liberia US\$2,681,491.30.
- That, Co-defendant Tokpah J. Mulbah was aware that the contractor eliminated 30% of the original drawing of the project and that works on the project did not commensurate with the funds jointly and individually disbursed to the contractor as pointed out by the independent and Ministry of Public Works assessment reports.
- 15. That, Co-defendant Edward W. Karfiah, Representative of District #5, Bong County, then serving as Chief of Staff in the office of then Senator of Bong County, Vice President Jewel Howard Taylor, being aware of and having signed on the Memorandum of Understanding dated December 27, 2009, for the production of a drawing for the project, between then Senator Jewel Howard Taylor, who served as focal person for the project, and Co-defendant Kenneth Yao Awadjie, Associate Architect of the Liberia Chamber of Architects; and being cognizant of the contract price of US\$3,500.00, on May 13, 2010 colluded with Co-defendant Awadjie and criminally requested for, signed for and received the amount of US\$6,000.00 in the name and in favor of Co-defendant Kenneth Awadjie; even though he knew and or had reason to know that US\$2,000.00 had already been paid to Co-defendant Awadjie against the US\$3,500.00; thereby defrauding the Government US\$2,500.00, which defendant converted to his own use or the use of another person and therefore committed fraud on the internal revenue of Liberia.
- 16. That Kenneth Yao Awadjie, Associate Architect of the Liberia Chamber of Architects, being a signatory to the Memorandum of Understanding dated December 27, 2009 through which his services were hired to produce a technical design/drawing for the construction of the Bong County Technical College and being aware of the US\$3,500.00 fees indicated in the MOU, connived with Co-defendants and received three payments for the drawing: on December 29, 2009 he received US2,000.00 on check #1060623; May 13, 2010 US\$6,000.00 on check #1096569; and December 21, 2010, US\$1,000.00 on check #029808, thus Co-defendant Kenneth Y. Awadjie unjustifiably received a total amount of US\$9,000.00. Therefore, Co-defendant Awadjie unwarrantedly received US\$5,500.00 as per the MOU thereby committing fraud.
- 17. That, Co-defendant Rennie B. Jackson, Former SuperIntendent of Bong County and being member of the Bld Evaluation Panel and being fully aware that the Liberia China United Investment Group (LCUIG) did not possess or submit technical and professional qualification documents as mandated by the bid advertisement knowingly colluded and connived with other co-defendants on the panel and awarded the construction contract for the construction of the Bong County Technical College thereby committing the crime of Fraud on the Internal Revenue of Liberia.
- 18. That, Co-defendant Thomas K. Cisco, as member of the Bid Evaluation Panel connived, conspired and colluded with other co-defendants on the panel and awarded the construction contract to Liberia China United Investment Group (LCUIG) for the construction of the Bong County Technical College without the contractor providing or submitting any of the qualification requirements as advertised in the bid published by the County Development Management Committee; thus providing the opportunity for another person/s to defraud the Government of Liberia US\$2,681,491.30.
- 19. That Co-defendant Cisco, while serving as Project Manager, Project Specialist and Member of the Project Management Committee did jointly, individually or in combination with one or more persons defraud the Government of Liberia the total amount of US\$2,681,491.30 by arbitrarily, irregularly and illegally disbursing or facilitating the disbursement of funds to Co-defendant LCUIG from the Social and County Development Funds for the construction of the BCTC in the absence of site or work reports. That Co-defendant Cisco was also aware that Co-defendant LCUIG eliminated 30% of the original design of the BCTC and tilted the structure to face the South instead of the West, which caused extra expenses and major deviation from the original plan, coupled with nonperformance of the contract by the contractor; yet disbursed or caused to be disbursed funds to the said contractor.
- 20. That, Co-defendant Dr. John Flomo, being President of the Bong County Technical College connived and colluded with other co-defendants and became a signatory to the account of Co-defendant LCUIG under the guise that he would ensure that the contractor was using funds paid to him in the right direction. That while a signatory to the contractor's account, Co-defendant Dr. John Flomo signed for and received a check amount of US\$100,000.00. The check, though defendant LCUIG, was said to be for the purpose of monitoring and evaluation of the construction work. Co-defendant Flomo has failed to account for the said amount.
- 21. Co-defendant Marcus Berrian, being the project engineer for Bong County and member of the Project Management Committee supervised the Bong County Technical College construction, but neglected and failed to properly supervise the works as engineer and made no reports as to its progress with the purpose of enabling another to defraud the Government of Liberia.
- 22. A person is guilty of Fraud on the Internal Revenue of Liberia, a first degree felony, if he/she:
 - Knowingly conspires or colludes to defraud the government of Liberia;
 - Knowingly makes an opportunity for any person to defraud the Government of Liberia or another;
 - Does or omits to do any act with intent to enable another to defraud the Government of Liberia.

COUNT IV: CRIMINAL CONSPIRACY

The Grand jurors for Bong County, Republic of Liberia, upon their oath do hereby find more probably than not that Defendants George S. Mulbah, Sr., then Representative of District#3, Acting Chairman/Chairman County Development Management Committee, Chairman of the Caucus of Bong County and Chairman of the Bid Evaluation Committee for the construction of Dolokelen Gboveh Community College now called Bong County Technical College (BCTC); Tokpah J. Mulbah, then Representative of District #, Bong County and Member of Bid Evaluation Committee for the construction of BCTC; Thomas K. Cisco, Project Specialist, Ministry of Internal Affairs and Member of the Bid Evaluation Committee and Liberia China United Investment Group (LCUIG), represented by its CEO Lian Zhi; Edward W. Karfiah, Representative of District #....Bong County, then Chief of Staff in the Office of Former Senator of Bong County Jewel Howard Taylor; Melvin Cole, Representative, District #....Bong County, then a member of the staff of the Office of Former Senator for Bong County Jewel Feward Taylor; Kenneth Yao Awadjie, then Chief Architect, Ministry of Public Works; all of the City of Gbarnga, Bong County and City of Monrovia, Liberia, County of Montserrado and Republic of Liberia, did do and commit the crime of CRIMINAL CONSPIRACY, a felony of the second degree, to wit:

- 1. That, the within named defendants, during the period of December 2009 up to January 2016 or thereabout, then serving and acting in the above mentioned capacities at their respective institutions within the City of Gbarnga, Bong County and City of Monrovla, County of Montserrado or elsewhere within the Republic of Liberia without any color of right and fear of God and in total violation of, disobedience to and abuse of the statutory laws of the Republic of Liberia, and by virtue of and in utter disregard for and abuse of the public positions and trust held by them and with criminal Intent, jointly and with each other and/or in combination of two or more of them acting together conspired, connived and in cohort deprived the Government of Liberia funds, revenue and the public resources in the tune of US\$ US\$2,681,491.30 from the Social and County Development Funds for Bong County intended for the construction of the Bong County Technical College (BCTC) In Gbarnga City, Bong County, by the selection of Liberia China United Investment Group (LCUIG) to construct the Bong County Technical College in Gbarnga, Bong County in violation of the PPCC ACT, although they knew and or had every reason to know that the said LCUIG did not have the required and necessary qualification, resources and legal capacity to win the bid for the construction of the college intended for the benefit of the Liberian people and with their respective actions, instructions and directives and/or approval and in connivance with each other, approved and executed arbitrary, irregular and illegal payments to LCUIG and each other within the period aforesaid in total disregard for the contracts signed in consideration of the construction of the Technical College thus defrauding the Government of Liberia US\$2,681,491.30, and committing the crime of Criminal Conspiracy in violation of 4LCLR, Title 26, Chapter 10, Section 10.14 and 4LCLR, Title 26, Section 1.7(a) of the Penal Laws of the Republic of Liberia.
- 2. A person is guilty of criminal conspiracy to commit a crime if, with the purpose of promoting or facilitating its commission, he agrees with one or more persons to engage in or cause the performance of conduct which constitutes the crime, and any one or more of such persons does an act to effect the object of the conspiracy.
- 3. That the Defendants have no affirmative defense;
- 4. The Defendants' act is contrary to: 4LCLR, Title 26, Chapter 10, Section 10.14 and 4LCLR, Title 26, Section 1.7(a) and the peace and dignity of the Republic of Liberia.

COUNT V: Criminal Facilitation

The Grand Jurors for Bong County, Republic of Liberia, upon their oath do hereby find more probably than not that Defendants George S. Mulbah, Sr., then Representative of District#3, Acting Chairman/Chairman County Development Management Committee, Chairman of the Caucus of Bong County and Chairman of the Bid Evaluation Committee for the construction of Dolokelen Gboveh Community College now called Bong County Technical College (BCTC); Tokpah J. Mulbah, then Representative of District #, Bong County and Member of Bid Evaluation Committee for the construction of BCTC; Thomas K. Cisco, Project Specialist, College (BCTC); Thomas K. Cisco, Project S Yinistry of Internal Affairs and Member of the Bid Evaluation Committee and Lian Zhi, CEO of Liberia China United Investment Group (LCUIG); Edward W. Karfiah, Representative of Listrict #...Bong County, then Chief of Staff in the Office of Former Senator of Bong County ewel Howard Taylor; Melvin Cole, Representative, District #.....Bong County, then a member o the staff of the Office of Former Senator for Bong County Jewel Howard Taylor; Kenneth Yno Awadjie, then Chief Architect, Ministry of Public Works; all of the City of Gbarnga, Bong County and City of Monrovia, Liberia, County of Montserrado and Republic of Liberia, did do and commit the crime of CRIMINAL FACILITATION, a felony of the second degree, to wit:

- 1. That, the within named defendants, during the period of December 2009 up to January 2016 or thereabout, then serving and acting in the above mentioned capacities at their respective institutions within the City of Gbarnga, Bong County and City of Monrovia, County of Montserrado or elsewhere within the Republic of Liberia without any color of right and fear of God and in total violation of, disobedience to and abuse of the statutory laws of the Republic of Liberia, and by virtue of and in utter disregard for and abuse of the public positions and trust held by them and private business opportunity granted by the Government of Liberia, with criminal intent, jointly and with each other and/or in combination of two or more of them acting together facilitated in defrauding the Government of Liberia funds, revenue and the public resources in the tune of US\$2,681,491.30 from the Social and County Development Funds for Bong County intended for the construction of the Bong County Technical College (BCTC) in Gbarnga City, Bong County, by the selection of Liberia China United Investment Group (LCUIG) to construct the Bong County Technical College in Gbarnga, Bong County in violation of the PPCC ACT, although they knew and or had every reason to know that the said LCUIG did not have the required and necessary qualification, resources and legal capacity to win the bid for the construction of the college intended for the benefit of the Liberian people and with their respective actions, instructions and directives and/or approval and in connivance with each other, approved and executed arbitrary, irregular and illegal payments to LCUIG within the period aforesaid in total disregard for the contracts signed in consideration of the construction of the Technical College thus defrauding the Government of Liberia US\$2,681,491.30, and committing the crime of Criminal Facilitation in violation of 4LCLR, Title 26, Chapter 10, section 10.2.
- Offense "A person is guilty of criminal facilitation who, believing it probable that he is rendering aid to a person who intends to commit a crime, engages in conduct which provides such person with means or opportunity for the commission thereof and which in fact aids such person to commit a felony. This section does not apply to a person who is either expressly or by implication made not accountable by the statute defining the followy facilitated or related statute." the felony facilitated or related statute.
- 3. That the Defendants have no affirmative defense;
- 4. The Defendants' act is contrary to: 4LCLR, Title 26, Chapter 10, Section 10.2 and 4LCLR, Title 26, Section 1.7(a) and the peace and dignity of the Republic of Liberia.

ENDORSEMENT

WITNESSES:

- 1. Marc N. Kollie 2. Abraham B. Sheriff
- Abel D. Guah
- 4. Mague Kamara (Private Engineer)
- 5. Christian Collins (Engineer) 6. Others to be identified

ADDRESSES:

Liberia Anti-corruption Commission, Monrovia

Monrovia, Liberia Sillico Engineering Co., Monrovia Liberia

Documentary evidence

Moses Barwror Jr. FOREMAN OF GRAND JURY Bong county

Daniel Porlonkollie CLERK OF COURT Ninth Judicial Circuit

Bong County

June Field on this <u>5</u> day of May A.D. 2019

Jonathan Flomo Attorney-at-Law County Attorney, Bong County

Weah goes gutter

2019

By E. J. Nathaniel Daygbor

resident George M. Weah descended into the gutters on Saturday as he lashed out at political critics here during the launch of his party's S e n a t o r i a l a n d Representative Candidates campaign ahead of the MontserradoSenatorial and Representative by-elections due next month.

The president accused businessman Benoni Urey of allegedly hiring talk show host Henry Costa, to insult him (Weah) and other government officials on a daily basis, while telling the collaborating parties' senatorial candidate, Darius Dillon to go back to school as he did before becoming president. "I'm here today for palaver, that's why I came with my private cars. We [have] been in this thing for long and have built experience and the help of God Almighty [has] met us going. People who are against us continue to cuss me, the likes of Mr. Benoni Urey...," President Weah said as he told his audience that he was speaking in his capacity as party standard bearer over the weekend.

"Urey is using my play son, Henry Costa to insult me and my officials. But interestingly, that does not bother me because I'm doing the right thing by providing good leadership to our people," President Weah adds.

In the middle of ranting his critics, President Weah extends the fight to discourage his partisans



against giving their votes to opposition candidates contesting the Montserrado County by -elections because the opposition are testing CDCians' resolve.

"They call you tiny, tiny CDCians and cockroaches and come to ask for your votes. I will be specific today because I came to make fuss...," Weah continues. He claims that Benoni Urey, the political leader of opposition All Liberian Party (ALP) is not associated with victory.

Mr. Urey is not a candidate in the senatorial or representative by elections in Montserrado County, but his daughter Telia Urey is in the race for the representative by election.

Mr. Urey contested the 2017 presidential election which President Weah won.

"The only thing I recall for Urey is that when he wanted to leave from UN sanctions list, he came to me and I helped him make his first foreign trip," Weah brags. "This is a man that has never won anything. He supported his brother (Clemenceau Urey), I defeated him. Get ready, tighten your belts, there is no way the Ureys can win election in Montserrado County because they are wicked people," Weah tells his partisans.

He tells his supporters that "we are cockroaches but they are killers, we are cockroaches, they are thieves." President Weah extends his fight to one of the senatorial contenders, opposition Liberty Party official and one of the key planners of the June 7 Save the Save peaceful protest Mr. Abraham Darius Dillon, urging Mr. Dillon to go back to school.

"Dillon criticized me about education and today, I'm a masters' degree earner; but he has forgotten to educate himself over the years. But [it's] not late for Dillon to return to the classroom," Weah continues.

He recalls that when he was contesting the presidency in 2005, Mr. Dillon criticized him and stressed the importance of education as a tool that promotes growth and development of a state.

"The only thing I know about Dillon is that he stole documents from Snowe when he once served him as special assistant. If you questioned me 12 years ago for my education background then Dillon does not deserve your vote," Weah furthers his rants as partisans

cheer.

He urges his supporters to tell Mr. Dillon to go back to school and "let justice be done to all men."

"What was not allowed for me should not be allowed for Dillon," Weah pleads with his partisans. He points out that instead of Dillon returning to the classroom, he is seeking elected post.

President Weah stresses that the people of Montserrado County know their leader, and claims that the county remains a stronghold for the CDC.

Commenting on Mr. Urey's daughter and Montserrado District #15 representative candidate Madam Telia Urey, Weah calls her a "kid" who does not know her way to the Capitol Building.

He calls on partisans to turnout on July 8 to vote CDC's senatorial candidate Madam PaulitaWie and CDC's representative candidate Mr. Abu Kamara. The two by elections result from the sudden death of former District #15 Rep. Adolph Lawrence in a tragic motor accident along the Roberts International Airport highway and the death of Sen. Geraldine Doe - Sheriff who passed following a prolonged illness.--Edited by Winston W. Parley

Lonestar Cell MTN launches

Starts from back page

enrolled in a university (sophomore or junior year for the Internship program); or graduating senior or a recent graduate (no more than a year since graduating) for the Graduate Trainee program. The applicants must be 18 to 25 years at the time of submitting their application, computer literate, a Liberian citizen and must have cumulative GPA of 3.5 or above;

Those eligible, the company said can apply by sending a cover letter; their CV/resume;

a two-minute video stating their motivation for the program; a copy of current control sheet and grade sheet for the previous semester; and, for the Graduate Trainee Program only, a copy of their degree or graduation clearance to yelloscholars.lr@mtn.com. Applications close on Friday, June 21, 2019.

The company said its Y'ello Scholars program is one of the many ways in which we strive to make the lives of Liberians a whole lot BRIGHTER.

PACA honors BCTC president

By Joseph Titus Yekeryan in Bong

ong County Technical College (BCTC) president Dr. Roland C. Y. Massaquoi has been honored and certificated by a prodemocracy group under the nomenclature Patriotic Consciousness Association of Liberia (PACA).

Conferring the honor on Friday, 21 June 21 on Dr. Massaquoi at the campus in Gbarnga, Bong County, PACA National Chairman E. Frederick Baye disclosed that his organization honored the BCTC president based on the honoree's commitment to the educational community in the county and the nation at large.

Mr. Baye at the same time described Dr. Massaquoi as an outstanding, fearless and astute academician whose representation has exposed and prevented unworkable

formula and placed blockage on unprecedented activities in the Liberian educational sector.

He added that the motive behind the honor is for PACA to purely testify without fear, sentiment or favor of Dr. Massaquoi, but his continuous and unbending advocacy for social justice and quality education in Liberia.

Further, the PACA chairman indicated that the Bong County Technical College president has proven to be one of Liberia's best educators here.

"The PACA family is very pleased to bestow this honor and certificate Dr. Roland C. Y. Massaquoi for his outstanding roles in the Liberian educational sector," Mr. Baye

averred.

Receiving the honor, Dr. Massaquoi extolled the organization for its farsightedness in recognizing his continuous stance against educational ills in the Country.

He stressed that it is now time that government and educational stakeholders engaged in practices that will bring about a transformative agenda which will eventually put into place the platform of quality education for all.

He warned young people especially university students to desist from vices that continue to undermine the emerging peace and democracy in the country.—Edited by Winston W. Parley

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CEMESP engages

Cont'd from page 7

of the 2017 presidential election was taken to the Supreme Court following contention by one of contestants, Cllr. Charles Walker Brumksine, who claimed the process was unfair, leading to most of his supporters not casting their ballots.

But High Court says the charges were not substantive enough to overturn the result in the first round, which saw no clear winner among almost two dozen candidates thus, setting a runoff between the former ruling Unity Party and the now ruling Coalition for Democratic Change.

Media trainer and monitor, Ms. Maureen Sieh moderating discussion on why the media should report on or advocate for electoral reform, says the engagement with editors is important because they are gatekeepers who supervise work of reporters.

She stresses the need to establish an independent electoral tribunal that would hear disputes from elections, rather than the NEC that has always been a player and a referee.

Maureen also calls for greater participation of women in Liberia's governing system, noting that the current Senate has only a female senator. "Women make up 49 percent of the population", she reminds. Story by Jonathan Browne



Lonestar Cell MTN launches Y'ello Scholars Program



onestar Cell MTN has launched Y'ello Scholars, its Internship and Graduate Trainee program. Y'ello Scholars, according to the company, will provide opportunities for talented students and recent graduates to develop into well-equipped, job-ready individuals by giving them the

chance to be trained by experts and kick-start their careers at Liberia's leading telecommunications network.

The Y'ello Scholars Internship Program will offer three-month internship positions for sophomore and junior students. Graduating senior students and recent graduates will benefit from the Y'ello Scholars Graduate

Trainee Program, which offers 12-18-month training positions.

Y'ello Scholars will run in partnership with major universities in Liberia. Candidates will be mentored and coached while they gain hands-on work experience in a corporate environment.

Samuel Duo, Lonestar Cell MTN's Head of Human Resources said, "At Lonestar Cell MTN, Talent Management is a very important part of our core beliefs. We see Y'ello Scholars as an opportunity for us to help develop the next generation of young Liberian leaders. Those selected to take part will undertake a unique career development path while acquiring practical, hands-on job experience. We are proud to be an Employer of Choice in Liberia and will continue to develop such innovative programs to the benefit young Liberians."

The company said eligible scholar s must first be



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S'Eagles Kick Off Nations Cup On A Winning Note

uper Eagles kicked off their 2019 Africa Cup of Nations on Saturday on winning note beating debutants Burundi 1-0 in their Group B opening game in Alexandria.

Odion Ighalo, who replaced Ebere Onuachu in the 73rd minute, broke the deadlock five minutes after coming in when he lashed on Ola Aina's back heel pass that opened up Burundi's defence for the goal.

It was a textbook goal as



he curved the ball past Jonathan Nahimana in goal for Burundi.

The Guardian of London describes the goal thus, "That's how to make an impact! Moments after coming on Ighala breaks the deadlocks with a smart finish. But Aina played a big part in the goal with a break in-field from the left and a delicious back heeled pass, worthy of Ronaldinho! Ighalo ran on to it and, from an angle, guided it past the advancing keeper and into the net."

Before the only goal of the game, Super Eagles had found the Burundi defence hard to break down as they played a very compact defence.

"We knew it was going to be a tough match," says Mikel Obi after the match. "They can run we knew it's not an easy group, they are very organized, but it was good we won the game and look forward to winning the second game and possibly qualify as group leaders.

"It was good that we won."

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