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CENTRAL BANK OF LIBERIA		
MARKET BUYING AND SELLING RATES LIBERIAN DOLLARS PER US DOLLAR		
DATE	BUYING	SELLING
FRIDAY, JULY 25, 2025	L\$199.8418/US\$1.00	L\$202.1757/US\$1.00

These are indicative rates based on results of daily surveys of foreign exchange market in Monrovia and selected cities of Liberia. These rates are collected from the Central bank, commercial banks, parallel market and the license forex bureaux. The rates are not set by the Central Bank of Liberia. Source: Research, Policy and Planning Department, CBL.

The New Dawn

French Version Inside

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Gregory O W Coleman

LMTI caught in Senate's "traffic."

SRC, Jeety Rubber donate ambulance



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Republic of Liberia
Ministry of Health
P.O. Box 10-9009
1000 Monrovia, 10 Liberia

REQUEST FOR EXPRESSION OF INTEREST FOR

Development of a Digital System to Integrate Electronic Payment Services with Health Program Data Sources for Outreach and Routine Immunization Services

(IFB No: MOH/EPI/GAVI/LCS/002/2025)

This Special Procurement Notice follows the General Procurement Notice published early January of 2025

Background

The Ministry of Health thought the Government of the Republic of Liberia has received finances from the Global Alliance on Vaccine and Immunization (GAVI) as support to the Liberia health system. The Ministry of Health (MOH) intends to apply portion of this fund for hiring a firm to develop a Digital System to Integrate Electronic Payment Services with Health Program Data Sources for Outreach and Routine Immunization Services

This project aims to address these challenges, the Ministry of Health aims to **integrate an electronic mobile money payment system (e.g., Lonestar Cell MTN Mobile Money)** with key programmatic data sources including **supportive supervision data, vaccine distribution records, and the Health Management Information System (HMIS)**. This digital integration will enable secure, automated disbursement of payments to frontline health workers based on real-time program data, thereby increasing accountability, efficiency, and motivation.

Objectives

- Develop a secure, scalable system that integrates mobile payment APIs (e.g., Lonestar Mobile Money) with health program data systems.
- Automate verification and disbursement of payments based on predefined performance indicators from supervision, distribution, and service delivery data.
- Enable real-time tracking of payments, transaction status, and beneficiary validation.
- Provide dashboards and audit trails for financial reporting, monitoring, and decision-making.
- Ensure the system works in both online and low-connectivity environments through offline-first design.

Scope of Work

The **Developer** will be responsible for the following tasks:

A. System Architecture and Development

- Design and develop a web-based system using JavaScript frameworks (e.g., Vue, React).
- Implement backend services using Node.js or equivalent with PostgreSQL database.
- Integrate with Lonestar Mobile Money or other payment APIs for real-time disbursement.
- Build secure modules to interface with:
 - Supportive supervision systems
 - Vaccine distribution tracking tools
 - Health Management Information System (HMIS)

B. Payment Processing and Workflow

- Automate beneficiary eligibility checks and trigger payment workflows.
- Allow scheduling and batch processing of mobile money transactions.
- Incorporate payment confirmation, rejection logs, and retry mechanisms.

C. Dashboard & Reporting

- Develop dashboards for payment status tracking by facility, district, and county.
- Include downloadable audit reports, reconciliation logs, and data visualization.
- Provide role-based access for finance officers, program managers, and auditors.

D. Testing & Quality Assurance

- Conduct end-to-end testing of payment integration with simulated and live environments.
- Perform UAT with program teams and finance officers.
- Ensure compliance with financial data protection and audit requirements.

E. Deployment & Training

- Deploy the system on the Ministry's server or cloud infrastructure.
- Conduct comprehensive training sessions for MoH program, finance, and ICT staff.
- Provide user manuals, standard operating procedures, and technical documentation.

F. Support & Maintenance

- Provide one (1) month of post-launch support for bug fixes and adjustments.
- Propose a long-term maintenance plan and SLA for sustainability.

Deliverables

- A fully developed digital payment integration platform with a backend database and web interface.

- Integration with Lonestar Mobile Money and relevant program data systems (supervision, HMIS, vaccine distribution).
- Dashboards, transaction logs, and automated reporting tools.
- Deployed system with all necessary documentation and training.
- One-month post-launch support and maintenance plan.

Timeline

The project is expected to be completed within **2 months (60 days)**. The following phases outline the accelerated project timeline:

Phase	Timeline	Deliverables
Phase 1: Requirements Analysis	Days 1–5	Documented system and payment integration requirements
Phase 2: System Design	Days 6–10	Architecture plan, API flow, UI/UX design
Phase 3: Development & Integration	Days 11–30	Backend, frontend, and payment system integration
Phase 4: Testing & Validation	Days 31–45	Full system testing, UAT, and adjustments
Phase 5: Deployment & Training	Days 46–57	Deployment, documentation, and training sessions
Phase 6: Final Review & Handover	Days 58–60	System handover and initiation of support phase

Roles and Responsibilities

Developer/Consultant

- Responsible for the development, payment integration, and training
- Ensure full compliance with MoH data privacy and financial protocols

Ministry of Health ICT Unit

- Oversee development and integration process
- Facilitate access to internal systems and test environments

Program & Finance Officers

- Provide business rules and validation data
- Participate in UAT and training activities

Budget

The budget will include system development, payment API integration, testing, deployment, training, and post-launch support. It must also cover any transaction testing costs and cloud/hosting requirements if applicable.

Evaluation and Acceptance Criteria

- Functionality:** Integration with Lonestar Mobile Money and internal MoH data sources.
- Security:** End-to-end encryption and secure data transmission.
- Usability:** Accessible, user-friendly interface for non-technical users.
- Performance:** Timely processing of payments with real-time status updates.
- Audit Readiness:** Detailed logs, payment reconciliation, and exportable reports.

Confidentiality and Ownership

All source code, APIs, payment logs, and documentation developed will be the sole property of the Ministry of Health. Developers must maintain confidentiality of all information and data accessed during the project.

Application procedure Interested Firms to submit expression of interest (EOI) TO the Procurement Unit of the Ministry of Health. All applications should include the following:


- Cover letter including a brief overview of the assignment as understood by the consultant
- CV of lead consultant and other team members to be involved in the work order
- Reference letter from two previous assignments
- Current Business registration and Tax Certificate of the consulting firm
- Annexes: Any documents, such as work samples, past relevant projects, or other information

Firms will be selected in accordance with the Least Cost Selection (LCS) method set out in the Public Procurement and Concession Commission of Liberia Consultant Guidelines.

Applications; clearly marked with the reference above, must be delivered in the tender box situated on the Ground floor opposite the elevator at the central office in Congo Town at the address below by 12noon Local Time, on 11th August 2025, only short-listed firms will be contacted.

The address referred to above is:

The Procurement Director
Ministry of Health
P.O Box 10-9009
1000 Monrovia, 10 Liberia
E-Mail: proumoh24@gmail.com
IFB No: MOH/EPI/GAVI/LCS/002/2025

Sign: 
Director of Procurement

EDITORIAL

Questioning GoL's decision on HPX Rail Access amidst AML's ongoing MDA

The recent decision by the Government of Liberia (GoL) to grant HPX (High Power Exploration) access to the national railway, while ArcelorMittal Liberia (AML) continues to hold an active Mineral Development Agreement (MDA) with the government, raises several questions about national interest and strategic priorities.

At the heart of the matter is whether the GoL's actions serve Liberia's long-term goals, or whether they prioritize foreign interests over national interests or those of its own people.

Granting HPX access to the railway while AML MDA is still in effect creates a climate of uncertainty for current and potential investors.

AML's existing agreement with the government represents not only a legal commitment but also an implicit promise to prioritize the company's expansion and its resultant contributions to Liberia's economy.

While it is true that the railway is a state asset, by signing an access agreement with HPX, GoL appears to compromise the spirit, if not the letter, of its ongoing agreement with AML. This raises critical questions:

How does GoL justify entering into a new, potentially conflicting arrangement while its prior commitments remain unresolved?

What assurances exist to prevent operational or legal clashes between AML's expansion plans and HPX's anticipated access?

The optics of this new agreement suggest that foreign iron ore shipments are being prioritized over Liberian developmental interests.

AML's expansion is not merely a matter of corporate growth; it represents an opportunity for increased employment, local procurement, tax revenue, and infrastructural development.

This move may set a concerning precedent for future negotiations, signaling to both domestic and international actors that Liberia's commitments are manipulable and that foreign pressure can yield preferential treatment, even at the expense of national development.

This perception could impede AML's ability to finance future expansions, as investors may question the reliability of GoL's assurances and the stability of their investments.

It is no secret that HPX has been mounting pressure, pushing GoL to sign this agreement, but not necessarily with Liberia's broader interests at heart.

Rather than develop, the company's strategy appears driven by the prospect of securing a lucrative deal, one that would enhance the value of the Guinean concession granted to HPX, thereby enabling it to “flip” the asset for significant profit.

In this regard, HPX's persistent lobbying can be seen less as a commitment to contributing to Liberia's long-term growth and more as a calculated move to maximize short-term gains, potentially at Liberia's expense.

These developments suggest a troubling narrative: Liberia, despite being the landlord and custodian of its own resources and infrastructure, is at risk of being the net victim in a zero-sum game orchestrated by external actors.

The benefits accrued by HPX, facilitated by GoL's acceptance, come at the cost of Liberia's own interests and the aim of AML to expand and deepen its economic impact.

In conclusion, the GoL's decision to sign a rail access agreement with HPX/Ivanhoe, while an existing agreement with a major investor remains unresolved, raises fundamental doubts.

Unless adjusted, this deal with HPX/Ivanhoe threatens to leave the nation at a disadvantage, undermining both sovereignty and future prosperity for the fleeting advantage of others.

COMMENTARY

Howard Davies

Has Trump Killed Green Finance?

EDINBURGH - At the United Nations Climate Change Conference in Glasgow (COP26), back in 2021, Mark Carney bestrode the financial world like a colossus. Now Canada's prime minister, thanks in large part to US President Donald Trump's call to make the country America's 51st state, in 2021 he was the UN Special Envoy for Climate Action and Finance.

At COP26, Carney announced the creation of the Glasgow Financial Alliance for Net Zero (GFANZ), the parent of three precocious children, the Net-Zero Banking Alliance (NZBA), the Net-Zero Insurance Alliance (NZIA), and the Net Zero Asset Managers (NZAM) initiative. All that amounted to a whole lot of zeros, in the view of some sceptics, but Carney assured an expectant world that “It's not blah blah blah,” and that net zero would form the “critical infrastructure of the new financial system.” So, how well has the Glasgow initiative aged? At which end of the critical infrastructure-blah blah blah spectrum do we find ourselves?

The intervening years have not been kind to the alphabet soup Carney cooked up. At the beginning of this year, the biggest US banks - JP Morgan, Goldman Sachs, and the rest - pulled out of the NZBA, clearly fearing political pressure from Trump's new administration..

The big US banks were soon followed by the Canadian banks, showing little loyalty to their future prime minister's creation. In April, the remaining members watered down the initial commitments, focusing on alignment with a maximum 2° Celsius temperature rise, rather than the long mooted 1.5°C, and abandoning the target of full net-zero compliance by 2050.

But that did not stem the flow of departures. Earlier this month, HSBC announced its defection, and it seems highly likely that others will do likewise. Today the members represent only a little over half the assets of the founders, but there are still some committed banks, and the NZBA remains alive. That is more than can be said for its little sister, the NZIA. Even before Trump's election, some attorneys general from Republican-controlled states, raising concerns about collaborative climate pledges, had targeted the major members on antitrust grounds. Their motives might have been rather different, but legally they had a point. The founders had not properly thought through the implications of the pledges they were making. After a spate of withdrawals, in April 2024 the NZIA collapsed.

There has been a replacement of sorts, in the form of the Forum for Insurance Transition to Net Zero. The forum's membership obligations are more flexible, and there are no targets or reporting obligations. It also claims to have armed itself with in-house lawyers to guard against any potential future contraventions of antitrust law.

To complete the set, the third child, the NZAM, also experienced a spate of withdrawals in January, led by BlackRock. That led to a suspension of its activities, and the removal of its published list of signatories. It is not clear when, if ever, the suspension will be lifted.

We have accounted for the children, but what about the parent? GFANZ still technically exists, but has been substantially remodeled. It now describes itself as an independent “Principals Group” with no pre-entry qualifications, and has shifted its focus from being a net-zero gatekeeper to becoming a facilitator of finance to fund the energy transition - a worthy task, but far from what was initially envisaged.

It is hard to see these developments, taken together, as anything other than a significant watering down of the financial sector's commitment to supporting the green transition.

But where are the regulators, who were exerting pressure on their charges to step up and ensure that they were part of the climate-change solution, rather than being casualties of the problem?

The Network for Greening the Financial System (NGFS) was created by a coalition of eight willing central banks in 2017. The coalition included the United Kingdom, France, and China, but not the United States. After Joe Biden's election in 2020, the Federal Reserve, which prides itself on its political independence, decided to join, only to withdraw earlier this year.

But in this case, other central banks remain committed. Some, like the Bank of England, have de-emphasized their climate stress-tests, but NGFS members, now numbering some 140, still believe that rising average temperatures threaten economic disruption, and that the energy transition will create winners and losers.

Recent analysis by the NGFS suggests that the economic risks are greater than previously thought. If banks and insurers do not understand the implications, they may be adversely affected, adding financial instability to the other threats we face.

It would be idle to imagine, though, that the rest of the world can continue as before. There are unmistakable signs that the US is putting pressure on international regulatory bodies to downgrade their climate-related work. The last communiqué from the Financial Stability Board noted that “while many members feel there is a need for more work, some feel that the work completed to date is sufficient,” and it seems that the “some” have dominated the “many.” Similarly, the Basel Committee has downgraded its work on climate-related disclosures and removed any requirement to comply. The Basel Committee did refuse a US request to disband its climate task force, but the US representatives reportedly simply do not turn up, which clearly impacts its effectiveness.

So, where do we go from here? All the scientific evidence suggests that the impact of global warming on the financial sector is growing relentlessly, but US resistance to any resulting action by firms or their regulators is becoming firmer. The outcome of a clash between an irresistible force and an immovable object is notoriously hard to predict.

In this case, my bet is on the irresistible force. A bad outcome, perhaps first in the insurance world, will illustrate the importance of shoring up our defenses. But even then, non-US regulators need to keep up the pressure.

Jeety splashes 26 gifts in Weala, donate ambulance, electrified villages



HAPPY INDEPENDENCE DAY

JULY 26



Section I. Invitation for Bidders
FOR THE PROCUREMENT OF GOODS
(OFFICE EQUIPMENT & FURNITURE)
IFB NO.: UL/NCB/014/2025

July 3, 2025

- The University of Liberia has allotted portion of its GOL budget for Fiscal Year 2025 and intends to apply it towards the Procurement of Office Equipment & Furniture of the University of Liberia.
- The University of Liberia now invites sealed bids from eligible and qualified bidders for the Procurement of Office Equipment & Furniture.
- Bidding will be conducted through the National Competitive Bidding (NCB) method as specified in the Public Procurement and Concessions Act, (PPCA), 2010 and it's open to all eligible bidders in the Country.

5. Specification and Quantity:

Item No.	DESCRIPTION	QUANTITY	MODE
1.	OFFICE EQUIPMENT & FURNITURE	ASSORTERD	Pieces

6. Qualification requirements include:

- Valid Government of Liberia (GOL) Business Registration with appropriate activities code
- Valid Government of Liberia Tax Clearance
- Must be registered with the PPCC updated vendor register
- Company's Profile to include: Name of Professional Personnel for Installation and assembling
 - Past performance records of similar works including the names and contact details of at least four (4) clients.
- Bids will be examined for proper signature, stamp and completeness before consideration for further evaluation. Bid document must include a table of content.

- A set of bidding documents in English can be obtained by interested bidders for a non-refundable fee of US\$50.00 (Fifty United States Dollars) from the Procurement Department, Fendall Campus, beginning July 15, 2025 – August 15, 2025 between the hours of 10:00a.m – 4:00p.m, Monday – Friday.

- All bids must be accompanied by a Notarized Bid Securing declaration valid for 90 days after the opening of bids.

- Sealed bids must be delivered to the address below at or before 2:00 p.m., on or before August 15, 2025 and will be opened in the presence of bidders' representatives who choose to attend in the Administrative Conference Room (AC1-01), Right Wing of the Administrative Complex, Fendall campus, University of Liberia. All bids should be addressed as follow:

In the upper left corner of the envelop, print:

"(OFFICE EQUIPMENT & FURNITURE)"

IFB NO.: UL/NCB/014/2025

Below the bid reference number, print the bidder's address

In the middle of the envelop, print the address below:

Procurement Department
Administrative Building, Right Wing, Room #: AC1-09
University of Liberia
Fendall Campus, Liberia
Cell# 0777525575/0776455647/0886682379

- Note that Electronic bids will not be accepted, and that late bids will be rejected and returned unopened.

Signed: 
Fatu Ruth Tipoteh (Mrs.)
DIRECTOR/Procurement Dept.

Approved: 
Mrs. Benetta Joko Tarr
Vice President for Administration/UL

Section I. Invitation for Bidders
FOR THE PROCUREMENT OF GOODS
(GENERAL BUILDING MATERIALS)
IFB NO.: UL/ICB/002/2025

- The University of Liberia has allotted portion of its GOL budget for Fiscal Year 2025 and intends to apply it towards the Procurement of GENERAL BUILDING MATERIALS.
- The University of Liberia now invites sealed bids from eligible and qualified bidders for the supply of the GENERAL BUILDING MATERIALS.
- Bidding will be conducted through the International Competitive Bidding (ICB) method as specified in the Public Procurement and Concessions Act, (PPCA), 2010 and it's open to all eligible bidders in and out of the Country.

5. Specification and Quantity:

LOT-1

ITEM No.	DESCRIPTION	QUANTITY	MODE
1.	General Building Materials	Assorted	Frame Work Agreement

Lot 2.

ITEM No.	DESCRIPTION	QUANTITY	MODE
1.	Painting Materials	Assorted	Frame Work Agreement

6. Qualification requirements include:

- Valid Government of Liberia (GOL) Business Registration with appropriate activities code
- Valid Government of Liberia Tax Clearance
- Must be registered with the PPCC updated vendor register
- Must follow full Technical Specification as requested in the bidding document
- Past performance records including the names and contact numbers of at-least 4 clients who had purchased same/similar goods in the last 4 years. They will be used as references to check the performance and quality of the offered model, if necessary.
- Bids will be examined for proper signature, stamp and completeness before consideration for further evaluation. Bid document must include a table of content.

- A set of bidding documents in English can be obtained by interested bidders for a non-refundable fee of US\$50.00 (Fifty United States Dollars) from the Procurement Department, Fendall Campus, beginning July 4, 2025 – August 5, 2025 between the hours of 10:00a.m – 4:00p.m, Monday – Friday.

- All bids must be accompanied by a Notarized Bid Securing declaration valid for 90 days after the opening of bids.

- Sealed bids must be delivered to the address below at or before 2:00 p.m., on or before August 5, 2025 and will be opened in the presence of bidders' representatives who choose to attend in the Administrative Conference Room (AC1-01), Right Wing of the Administrative Complex, Fendall campus, University of Liberia. All bids should be addressed as follow:

In the upper left corner of the envelop, print:

"GENERAL BUILDING MATERIALS"

IFB NO.: UL/ICB/002/2025

Below the bid reference number, print the bidder's address

In the middle of the envelop, print the address below:

Procurement Department
Administrative Building, Right Wing, Room #: AC1-09
University of Liberia
Fendall Campus, Liberia
Cell# 0777525575/0776455647/0886682379

- Note that Electronic bids will not be accepted, and that late bids will be rejected and returned unopened.

Signed: 
Fatu Ruth Tipoteh (Mrs.)
DIRECTOR/Procurement Dept.

Approved: 
Mrs. Benetta Joko Tarr
Vice President for Administration

Section I. Invitation for Bidders
FOR THE PROCUREMENT OF GOODS
(THE PROCUREMENT OF 200KVA GENERATOR AND RELATED ITEMS)
IFB NO.: UL/NCB/009/2025

- The University of Liberia has allotted portion of its GOL budget for Fiscal Year 2025 and intends to apply it towards the Procurement of 200KVA GENERATOR AND RELATED ITEMS.
- The University of Liberia now invites sealed bids from eligible and qualified bidders for the supply of the 200KVA GENERATOR AND RELATED ITEMS.
- Bidding will be conducted through the National Competitive Bidding (NCB) method as specified in the Public Procurement and Concessions Act, (PPCA), 2010 and it's open to all eligible bidders in the Country.
- Specification and Quantity:

Item No.	DESCRIPTION	QUANTITY	MODE
1.	Generator (200KVA)	1	Pieces
2.	Hydrometers	4	Pieces
3.	De-humidifier	4	Pieces
4.	Stabilizers for Stabilizers for Equipment (Heavy Duty)	7	Pieces

- Qualification requirements include:
 - Valid Government of Liberia (GOL) Business Registration with appropriate activities code
 - Valid Government of Liberia Tax Clearance
 - Must be registered with the PPCC updated vendor register
 - Must follow full Technical Specification as requested in the bidding document
 - Past performance records including the names and contact numbers of at least 4 clients who had purchased same/similar goods in the last 4 years. They will be used as references to check the performance and quality of the offered model, if necessary.
 - Bids will be examined for proper signature, stamp and completeness before consideration for further evaluation.
- A set of bidding documents in English can be obtained by interested bidders for a non-refundable fee of US\$50.00 (Fifty United States Dollars) from the Procurement Department, Fendall Campus, beginning July 8, 2025 – August 6, 2025 between the hours of 10:00a.m – 4:00p.m, Monday – Friday.
- All bids must be accompanied by a Notarized Bid Securing declaration valid for 90 days after the opening of bids.
- Sealed bids must be delivered to the address below at or before 2:00 p.m., on or before August 6, 2025 and will be opened in the presence of bidders' representatives who choose to attend in the Administrative Conference Room (AC1-01), Right Wing of the Administrative Complex, Fendall campus, University of Liberia. All bids should be addressed as follow:
 In the upper left corner of the envelop, print:
"THE PROCUREMENT OF 200KVA GENERATOR AND RELATED ITEMS"
IFB NO.: UL/NCB/009/2025
 Below the bid reference number, print the bidder's address
 In the middle of the envelop, print the address below:
 Procurement Department
 Administrative Building, Right Wing, Room #: AC1-09
 University of Liberia
 Fendall Campus, Liberia
 Cell# 0777525575/0776455647/0886682379

- Note that Electronic bids will not be accepted, and that late bids will be rejected and returned unopened.

Signed: Fatu Ruth Tipoteh (Mrs.)
 DIRECTOR/Procurement Dept.

Approved: Mrs. Benetta Joko Tarr
 Vice President for Administration/UL

Section I. Invitation for Bidders
FOR THE PROCUREMENT OF GOODS
CIVIL WORKS- I (RENOVATION OF RESTROOMS OF MAIN BUILDINGS)
IFB NO.: UL/ICB/001/2025

- The University of Liberia has allotted portion of its GOL budget for Fiscal Year 2025 and intends to apply it towards the Renovation of Restrooms of main buildings located on the campuses of the University of Liberia.
- The University of Liberia now invites sealed bids from eligible and qualified bidders for the Renovation of all Restrooms, main buildings located on the campuses of the University of Liberia.
- Bidding will be conducted through the Restricted Bidding (RB) method as specified in the Public Procurement and Concessions Act, (PPCA), 2010 and it's open to all eligible bidders in the Country.
- Specification and Quantity:

Item No.	DESCRIPTION	QUANTITY	MODE
1.	Renovation of Restrooms, main buildings located on the four (4) campuses of the University of Liberia	211 Restrooms	Pieces

- Qualification requirements include:
 - Valid Government of Liberia (GOL) Business Registration with appropriate activities code
 - Valid Government of Liberia Tax Clearance
 - Must be registered with the PPCC updated vendor register
 - Article of Incorporation
 - Ministry of Public Works (MPW) Certificate
 - Association of Liberian Construction Company (ALCC) Certificate
 - Detailed work schedule for work implementation
 - Current Bank Statement
 - Company's Profile to include: Name of Professional Personnel
 - Past performance records of similar works including the names and contact details of at least four (4) clients.
 - Audited Financial Statements over the last 2 years.
 - Bids will be examined for proper signature, stamp and completeness before consideration for further evaluation. Bid document must include a table of content.
- A set of bidding documents in English can be obtained by interested bidders for a non-refundable fee of US\$50.00 (Fifty United States Dollars) from the Procurement Department, Fendall Campus, beginning July 3, 2025 – August 7, 2025 between the hours of 10:00a.m – 4:00p.m, Monday – Friday.
- All bids must be accompanied by a Notarized Bid Securing declaration valid for 90 days after the opening of bids.
- Sealed bids must be delivered to the address below at or before 2:00 p.m., on or before August 7, 2025 and will be opened in the presence of bidders' representatives who choose to attend in the Administrative Conference Room (AC1-01), Right Wing of the Administrative Complex, Fendall campus, University of Liberia. All bids should be addressed as follow:
 In the upper left corner of the envelop, print:
"CIVIL WORKS (RENOVATION OF RESTROOMS OF MAIN BUILDINGS)"
IFB NO.: UL/ICBa/001/2025
 Below the bid reference number, print the bidder's address
 In the middle of the envelop, print the address below:
 Procurement Department
 Administrative Building, Right Wing, Room #: AC1-09
 University of Liberia
 Fendall Campus, Liberia
 Cell# 0777525575/0776455647/0886682379
- Note that Electronic bids will not be accepted, and that late bids will be rejected and returned unopened.

Signed: Fatu Ruth Tipoteh (Mrs.)
 DIRECTOR/Procurement Dept.

Approved: Mrs. Benetta Joko Tarr
 Vice President for Administration/UL

Section I. Invitation for Bidders
FOR THE PROCUREMENT OF GOODS
GENERATOR SPAREPARTS
IFB NO.: UL/NCB/004/2025

- The University of Liberia has allotted portion of its GOL budget for Fiscal Year 2025 and intends to apply it towards the Renovation of Restrooms of main buildings located on the campuses of the University of Liberia.
- The University of Liberia now invites sealed bids from eligible and qualified bidders for the Renovation of all Restrooms, main, GENERATOR SPAREPARTS.
- Bidding will be conducted through the National Competitive Bidding (NCB) method as specified in the Public Procurement and Concessions Act, (PPCA), 2010 and it's open to all eligible bidders in the Country.
- Specification and Quantity:

Item No.	DESCRIPTION	QUANTITY	MODE
1.	GENERATOR SPAREPARTS	ASSORTERD	Pieces

- Qualification requirements include:
 - Valid Government of Liberia (GOL) Business Registration with appropriate activities code
 - Valid Government of Liberia Tax Clearance
 - Must be registered with the PPCC updated vendor register
 - Company's Profile to include: Name of Professional Personnel (Mechanic)
 - Past performance records of similar works including the names and contact details of at least four (4) clients.
 - Bids will be examined for proper signature, stamp and completeness before consideration for further evaluation. Bid document must include a table of content.
- A set of bidding documents in English can be obtained by interested bidders for a non-refundable fee of US\$50.00 (Fifty United States Dollars) from the Procurement Department, Fendall Campus, beginning July 8, 2025 – August 6, 2025 between the hours of 10:00a.m – 4:00p.m, Monday – Friday.
- All bids must be accompanied by a Notarized Bid Securing declaration valid for 90 days after the opening of bids.
- Sealed bids must be delivered to the address below at or before 2:00 p.m., on or before August 6, 2025 and will be opened in the presence of bidders' representatives who choose to attend in the Administrative Conference Room (AC1-01), Right Wing of the Administrative Complex, Fendall campus, University of Liberia. All bids should be addressed as follow:
 In the upper left corner of the envelop, print:
"(GENERATOR SPAREPARTS)"
IFB NO.: UL/NCB/004/2025
 Below the bid reference number, print the bidder's address
 In the middle of the envelop, print the address below:
 Procurement Department
 Administrative Building, Right Wing, Room #: AC1-09
 University of Liberia
 Fendall Campus, Liberia
 Cell# 0777525575/0776455647/0886682379
- Note that Electronic bids will not be accepted, and that late bids will be rejected and returned unopened.

Signed: Fatu Ruth Tipoteh (Mrs.)
 DIRECTOR/Procurement Dept.


Approved: Mrs. Benetta Joko Tarr
 Vice President for Administration/UL



THE MANAGEMENT AND STAFF OF WESTERN CLUSTER LIBERIA LTD (VENDATA) WISHES THE PRESIDENT, H. E. JOSEPH N. BOAKAI, JEREMIAH KPAN KOUNG, VICE PRESIDENT OF LIBERIA, THE GOVERNMENT AND PEOPLE OF LIBERIA ON THE CELEBRATION OF THE COUNTRY'S 178TH INDEPENDENCE DAY, JULY 26, 2025.

ALSO, SPECIAL GREETINGS TO MEMBERS OF THE NATIONAL LEGISLATURE, THE JUDICIARY, OUR CHERISHED AND PEACE-LOVING PEOPLE OF BOMI.

HAPPY INDEPENDENCE DAY TO EVERYONE.



Republic of Liberia
Ministry of Health
P.O. Box 10-9009
1000 Monrovia, 10 Liberia

REQUEST FOR EXPRESSION OF INTEREST FOR
Development and Implementation of an Automated SMS Reminder System for Immunization Adherence Integrated with DHIS2 EIR
(IFB No: MOH/EPI/GAVI/LCS/003/2025)
This Special Procurement Notice follows the General Procurement Notice published early January of 2025

Background

The Ministry of Health thought the Government of the Republic of Liberia has received finances from the Global Alliance on Vaccine and Immunization (GAVI) as support to the Liberia health system. The Ministry of Health (MOH) intends to apply portion of this fund for hiring a firm to develop and implement an Automated SMS Reminder System for Immunization Adherence Integrated with DHIS2 EIR.

This project aims to strengthen immunization coverage and timeliness, the Ministry of Health seeks to **develop and implement an automated SMS reminder system**, directly integrated with the **DHIS2-based Electronic Immunization Registry (EIR)**. The system will send timely and personalized reminders to caregivers regarding upcoming, due, or missed immunization visits, helping improve adherence rates and reduce vaccine-preventable diseases.

Objectives

- Develop an automated SMS system that retrieves and processes vaccination schedules from the DHIS2 EIR.
- Send reminders to caregivers ahead of immunization appointments (e.g., 3 days and 1 day before due date).
- Notify caregivers of missed immunization visits and recommend next steps.
- Enable SMS logging, message customization, and multilingual support (English and local dialects where feasible).
- Ensure scalability to nationwide implementation and compliance with privacy standards.

Scope of Work

The **Developer** will be responsible for the following tasks:

A. System Design and Integration

- Design the SMS reminder system architecture.
- Integrate the SMS system with the Ministry's DHIS2 EIR (via API or database triggers).
- Automate schedule-based messaging based on child immunization due dates.

B. Payment Processing and Workflow

- Build or integrate with a bulk SMS platform (via approved local SMS gateway APIs).
- Enable scheduling logic for:
 - Pre-appointment reminders
 - Missed appointment follow-ups
 - Customized public health messages
- Provide functionality for message tracking and delivery status.

C. Dashboard & Reporting

- Develop a simple dashboard for administrators to:
 - Monitor SMS queue and delivery status
 - Manage message templates
 - Generate reports by district, health facility, and date range

D. Testing & Quality Assurance

- Conduct system testing with test DHIS2 data and simulated SMS delivery.
- Perform user acceptance testing with health facility staff and selected caregivers.
- Validate performance, scalability, and multilingual message rendering.

E. Deployment & Training

- Deploy the system on Ministry of Health infrastructure or designated cloud environment.
- Conduct training for central and county-level EPI focal persons.
- Provide technical manuals, SOPs, and end-user guides.

F. Support & Maintenance

- Provide one (1) month of post-deployment support for bug fixes and fine-tuning.
- Propose long-term support and message credit replenishment plan.

Deliverables

- Fully functional SMS reminder system integrated with DHIS2 EIR.
- Message scheduling engine and administrator dashboard.
- Deployed and tested system, with all required documentation.
- Training for relevant personnel and user guides.
- One month of technical support and handover report.

Timeline

The project is expected to be completed within **6 months (180 days)**. The following phases outline the accelerated project timeline:

Phase	Timeline	Deliverables
Phase 1: Requirements Gathering	Days 1–15	Functional and technical requirements finalized
Phase 2: System Design & Setup	Days 16–30	System architecture, SMS gateway selection
Phase 3: Development & Integration	Days 31–90	SMS system and DHIS2 EIR integration
Phase 4: Testing & Validation	Days 91–120	End-to-end system testing and adjustments
Phase 5: Pilot Deployment	Days 121–150	Pilot implementation in selected counties
Phase 6: National Rollout & Training	Days 151–170	Full deployment and staff training sessions
Phase 7: Final Review & Handover	Days 171–180	Documentation handover and initiation of support phase

Roles and Responsibilities

Developer/Consultant

- Responsible for design, integration, testing, and training
- Provide source code, deployment guides, and maintenance plans

Ministry of Health ICT, HIS & EPI Units

- Provide access to DHIS2 system and test data
- Coordinate UAT and staff participation

Health Facility Staff

- Support UAT and provide feedback
- Utilize the system post-deployment

Budget

The budget will include development costs, SMS gateway setup, deployment, testing, training, and one-month post-launch support. It must also factor in initial SMS message credits.

Evaluation and Acceptance Criteria

- Functionality:** Seamless integration with DHIS2 EIR and automated SMS delivery
- Usability:** Clear, user-friendly dashboards and template customization
- Performance:** Timely SMS delivery and accurate schedule processing
- Scalability:** Support for national rollout with multilingual support
- Security:** Secure handling of personal caregiver and child data

Confidentiality and Ownership

All software, source code, message templates, and system documentation developed will remain the property of the Ministry of Health. The developer must maintain confidentiality throughout the engagement.

Application procedure Interested Firms to submit expression of interest (EOI) to the Procurement Unit of the Ministry of Health. All applications should include the following:

- Cover letter including a brief overview of the assignment as understood by the consultant
- CV of lead consultant and other team members to be involved in the work order
- Reference letter from two previous assignments
- Current Business registration and Tax Certificate of the consulting firm
- Annexes: Any documents, such as work samples, past relevant projects, or other information


Firms will be selected in accordance with the Least Cost Selection (LCS) method set out in the Public Procurement and Concession Commission of Liberia Consultant Guidelines.

Applications; clearly marked with the reference above, must be delivered in the tender box situated on the Ground floor opposite the elevator at the central office in Congo Town at the address below by IPM Local Time, on 11th August 2025, only short-listed firms will be contacted.

The address referred to above is:

The Procurement Director
Ministry of Health
P.O Box 10-9009
1000 Monrovia, 10 Liberia
E-Mail: proumoh24@gmail.com
IFB No: **MOH/EPI/GAVI/LCS/003/2025**

Sign: _____



Director of Procurement



Republic of Liberia
Ministry of Health
P.O. Box 10-9009
1000 Monrovia, 10 Liberia

REQUEST FOR EXPRESSION OF INTEREST
FOR

Development of an Integrated Digital Solution System for Real-Time Monitoring
of Temperature and Equipment Performance for Cold Chain Infrastructure
(IFB No: MOH/EPI/GAVI/QCBS/003/2025)

This Special Procurement Notice follows the General Procurement Notice published early January of 2025

Background

The Ministry of Health thought the Government of the Republic of Liberia has received finances from the Global Alliance on Vaccine and Immunization (GAVI) as support to the Liberia health system. The Ministry of Health (MOH) intends to apply portion of this fund for hiring a firm to develop an Integrated Digital Solution System for Real-Time Monitoring of Temperature and Equipment Performance for Cold Chain Infrastructure.

This project aims to address this; the Ministry of Health seeks to develop and deploy a **real-time digital monitoring solution** capable of tracking and analyzing freezer temperature and equipment performance across health facilities. This system will enhance operational visibility, reduce the risk of equipment failure, and ensure vaccine quality by providing instant alerts and performance reports.

Objectives

- Develop a robust web and mobile-based digital platform using JavaScript (or modern JavaScript frameworks) to monitor temperature and performance of 25 freezers.
- Integrate IoT-enabled temperature monitoring devices into the platform for real-time data transmission.
- Provide 25 temperature monitoring devices compatible with the developed system.
- Ensure offline data collection capabilities with automatic synchronization when internet is available.
- Enable real-time alerts for temperature breaches or equipment anomalies.
- Deliver training and user documentation for system operation and maintenance.

Scope of Work

The **Developer** will be responsible for the following tasks:

A. System Development

- Design and develop a responsive web-based frontend using JavaScript (e.g., Vue, React, or Angular).
- Implement a backend API server using Node.js or equivalent, with PostgreSQL as the main database.
- Build a lightweight Android mobile app for real-time notifications, monitoring, and remote configuration.
- Incorporate MQTT or similar protocols to enable real-time data streaming from IoT sensors.

B. Hardware Provision and Integration

- Procure and install 25 temperature monitoring devices (e.g., Bluetooth/WiFi-enabled sensors) compatible with the system.
- Ensure each device is calibrated and preconfigured for designated freezers.

C. Real-Time Monitoring Features

- Implement dashboards for live temperature data, historical trends, and performance reports.
- Set configurable thresholds and automatic SMS/email push notifications for temperature breaches.
- Log and analyze equipment uptime/downtime and alert patterns.

D. Testing & Quality Assurance

- Conduct comprehensive system and device testing.
- Perform field verification and user acceptance testing (UAT) with healthcare staff.
- Optimize for performance in low-bandwidth environments.

E. Deployment & Training

- Deploy the system and mobile application in production environments.
- Train relevant health personnel on system usage and maintenance.
- Provide all necessary user manuals and technical documentation.

F. Support & Maintenance

- Offer one (1) month of post-launch support.
- Develop a plan for system scaling, maintenance, and security updates.

Deliverables

- A complete, tested digital monitoring system developed in JavaScript with backend API and PostgreSQL.
- Android mobile application with real-time alerting and offline capabilities.
- 25 installed and functioning temperature monitoring devices.

- Fully deployed production system with dashboards, alert features, and reporting tools.
- Source code, user manuals, and training materials.
- One-month post-deployment technical support.

Timeline

The project is expected to be completed within **2 months (60 days)**. The following phases outline the accelerated project timeline:

Phase	Timeline	Deliverables
Phase 1: Requirements Analysis	Days 1–5	System and hardware specifications documented
Phase 2: System Design & Setup	Days 6–10	Architecture design, device procurement
Phase 3: Development (Web, API, App)	Days 11–30	Web system, backend, and mobile app prototypes
Phase 4: Device Integration & Sync	Days 31–40	IoT integration and real-time data streaming
Phase 5: Testing & Optimization	Days 41–50	System validation, UAT, and performance tuning
Phase 6: Deployment & Training	Days 51–57	Full deployment and user training
Phase 7: Final Review & Handover	Days 58–60	Project handover and support initiation

Roles and Responsibilities

Developer/Contractor

- Develop the digital system and mobile app
- Procure, configure, and install temperature devices
- Conduct training and testing activities

Ministry of Health ICT Unit

- Oversee project management and coordination
- Approve deliverables and facilitate deployments

Health Facility Staff

- Participate in UAT and training
- Operate the monitoring system post-deployment

Budget

The budget shall cover all aspects of system development, hardware acquisition, deployment, training, and post-launch support. Detailed cost estimates shall be included in the contractor's proposal.

Evaluation and Acceptance Criteria

- **Functionality:** All system features must be fully operational, including real-time alerts.
- **Hardware Integration:** All 25 devices must be successfully deployed and functional.
- **Usability:** The system should be user-friendly for health workers and ICT staff.
- **Performance:** Must support stable operation in intermittent internet environments.
- **Security:** Implement secure data transmission and storage protocols.
- **Compliance:** System must meet Ministry of Health operational standards.

Confidentiality and Ownership

All source code, hardware configurations, and project documentation will be the property of the Ministry of Health. The developer must maintain strict confidentiality throughout the project.

Application procedure Interested Firms to submit expression of interest (EOI) to the Procurement Unit of the Ministry of Health. All applications should include the following:

- Cover letter including a brief overview of the assignment as understood by the consultant
- CV of lead consultant and other team members to be involved in the work order
- Reference letter from two previous assignments
- Current Business registration and Tax Certificate of the consulting firm
- Annexes: Any documents, such as work samples, past relevant projects, or other information

Firms will be selected in accordance with the Quality Cost Bases Selection (QCBS) method set out in the Public Procurement and Concession Commission of Liberia Consultant Guidelines.

Applications; clearly marked with the reference above, must be delivered in the tender box situated on the Ground floor opposite the elevator at the central office in Congo Town at the address below by 2PM Local Time, on 11th August 2025, only short-listed firms will be contacted.

The address referred to above is:

The Procurement Director
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SRC, Jeety Rubber donate ambulance

By Stephen G. Fellajuah

Margibi, Liberia; July 25, 2025 - Salala Rubber Corporation (SRC) and its subsidiary, Jeety Rubber, have donated a fully



equipped ambulance to modern medical equipment, workers and residents of Margibi County District #5, including oxygen tanks, defibrillators, and emergency medications. The companies have also trained local healthcare staff to operate the ambulance, made on July 23, 2025, is part of the companies' ongoing corporate social responsibility (CSR) efforts.

The ambulance, presented during a ceremony attended by local officials and community leaders, is expected to provide critical emergency medical services not only to company employees, but also to surrounding communities.

With the nearest hospital or company clinic located hours away, especially during rainy season when roads are challenging to navigate, the ambulance fills a vital gap in emergency response.

"This ambulance will save lives," said Upjit Singh Sachdeva, CEO of SRC and Jeety Rubber. "We expect faster response times for medical emergencies and

improved access to specialized care for serious conditions that require immediate hospital attention."

The vehicle is outfitted with for students.

In a further show of commitment to local development, the companies also renovated and dedicated a new town hall for the people of Barpolu. The upgraded facility features meeting rooms, office space for regional leaders, and a large assembly hall for community events.

"Having a proper town hall means our community can organize better, hold meetings with dignity, and have a space where our voices can be heard," added Darwolor.

Additionally, the companies have completed the installation of 58 solar-powered street lights across 56 towns and villages surrounding the Salala Rubber Corporation's operational areas. The lighting project addresses longstanding security concerns and enables extended social and economic activities after dark.

These latest contributions are part of SRC and Jeety Rubber's broader CSR strategy to improve living conditions of workers and residents in Margibi County District #3 and beyond. The companies already operate medical clinics providing basic healthcare, vaccinations, and maternal health support to workers and surrounding communities.

They have also drilled boreholes and installed tap water systems to provide access to clean drinking water in towns such as Weala, significantly reducing risk of waterborne illnesses.

Editing by Jonathan Browne

Starts from Back page Fula community storms Police Headquarters

the arrest was conducted, especially the alleged stripping of Bah in the presence of her child, was both inhumane and culturally insensitive.

The incident has reignited national debates on police brutality, human rights, and the treatment of women by law enforcement officers in the country.

In a sharp political response, opposition figures and CDC Secretary General Jefferson Koijee, called for the immediate dismissal of Police Inspector General Gregory Coleman. He accused Coleman of presiding over a culture of abuse and impunity within the Liberia National Police.

"This is not an isolated incident by a rogue officer. It reflects Gregory Coleman's leadership," Koijee said. "His tenure has been marked by reckless policing and repeated abuse of vulnerable citizens."

Koijee also referenced a recent case in which Coleman allegedly publicly shamed a woman on social media, arguing that such behavior from the top has emboldened officers to mistreat civilians.

"No investigation can undo the trauma or cultural insult inflicted on Madam Bah," Koijee stated. "And no press release can hide what we all saw. This is who Gregory Coleman is, and what he promotes within the LNP."

He warned that retaining Coleman as Inspector General would be tantamount to endorsing gender-based violence and systemic impunity.

The Liberia National Police has pledged to conduct an internal investigation, but no timeline or details of potential disciplinary actions have been announced. As of now, the government has not officially responded to Koijee's demands or the growing calls for accountability.

However, in a late evening statement, IG Coleman publicly apologized, promising to take corrective measures against officers' excesses.

Editing by Jonathan Browne

LMTI caught in Senate's "traffic."

The Liberia Traffic Management Incorporated (LMTI), a foreign firm seeking to take over the management of the country's traffic management system and usurp the function of the Ministry of Transport, has been caught in the crosshairs of the Liberian Senate for improper documentation.

Capitol Hill, July 25, 2025: Members of the Liberian Senate at its sitting on Thursday, July 24, voted to suspend LMTI's operation before it could even begin, citing fraud and inconsistency. LMTI, whose concession agreement has sparked waves of protests from Civil Servants at the Ministry of Transport, seeks to take over the issuance of driver's licenses, vehicle registration, traffic inspections, and other functions that are exclusive to the ministry. The company's operation, scheduled to take

which was ratified, differs significantly from the current contract." Therefore, I asked this senate to investigate this agreement and identify these issues as they relate to job and revenue and potential increments of service. In the past few days, protests have been held by those affected, and we urge the Executive to take a look at it. This was not implemented because of some of these issues," she added.

Meanwhile, commenting on the LMTI documents, Margibi County Senator Nathaniel F. McGill, who was the Minister of State at the time the document was signed, stated that former President Weah never signed the LMTI concession agreement. Sen. McGill further noted that the documents ratified by the Liberian Senate and sent to President Boakai for signing are different from the documents that the company is currently implementing, a



effect later this month or in early August, would result in nearly 300 job losses for civil servants.

However, their operations aside, it was revealed at the Senate on Thursday that the documents in the possession of LMTI are two separate agreements: one approved by the Senate and the other in the public domain. Cape Mount County Senator Dabbah Varpileh, who brought the topic up for discussion during the Senate Plenary, argued that the concession document currently in the public domain is different from what they (Senate) ratified and sent to President Joseph N. Boakai.

Sen. Varpileh explained that the LMTI concession of 2018,

point he said was also observed with the signature of former President George M. Weah, for which the CDC didn't implement the concession.

"If the previous government that reached this concession itself declined to implement, why this government?" asked Sen. Findley of Grand Bassa County.

"Additionally, the agreement was not implemented, and the company went to court, later withdrawing the matter and sitting on it for years because they knew the concession had a problem," he said.

-Edited by Othello B. Garblah.

Fula community storms Police Headquarters

-Over alleged police brutality

Thursday, July 24 was a nightmare for the Liberian National Police when angry residents besieged the National Police Headquarters in Central Monrovia, demanding justice for a woman humiliated by an arresting officer.

By Stephen G. Fellajuah

Monrovia, Liberia; July 25, 2025 - Tensions flared in Monrovia on Thursday, as members of the Fula community staged a protest at the Liberia

involving Zainab Bah, a Fula woman, accused of power theft. Viral video footage circulating on social media shows a physical altercation between Bah and a police officer, during which she appears to strike the officer and

outrage, particularly among Muslim and human rights communities.

Public reactions to the footage have been sharply divided. Some have condemned Bah's behavior toward the officer, while others expressed deep concern over the officer's use of force and the perceived public humiliation the victim endured.

Speaking to reporters at the protest, Mohamed Bah, the leader of the Fula Community in Monrovia described the incident as a gross violation of human rights.

"This is unacceptable," he said. "We are calling for a speedy and impartial investigation into this incident. Justice must prevail."

Police sources say Bah was being arrested for alleged power theft, a second-degree felony under Liberian law, punishable by a prison term of two to seven years or a fine of US\$400 to US\$1,000. Officers claim she resisted arrest and physically assaulted law enforcement personnel.

However, some observers argue that the manner in which



National Police (LNP) headquarters, demanding justice for a female colleague allegedly assaulted and stripped by a police officer during an arrest.

The protest was sparked by a controversial incident

reportedly pour boiling soup on him.

The footage also shows the officer attempting to arrest her while she carried her baby. Protesters allege that her hijab was forcibly removed during the arrest, an act that has ignited

▶ CONT'D ON PAGE 11

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The Managing Director and Staff of ENAG Consulting extend to His Excellency, Joseph N. Boakai, President, Republic of Liberia, Her Excellency Kartumu Boakai, First Lady, Republic of Liberia, His



Excellency Jeremiah Kpan Koung, Vice-President, Republic of Liberia, The Speaker, President Pro-Tempore and members of the Legislature, The Chief Justice and members of the Judiciary, the Dean and Members of the cabinet, the Doyen and members of the diplomatic corps and our illustrious clients a Happy July 26. May this independence anniversary remind us at all times to think, love, and build Liberia.